

Hockey Regina Inc
Board of Directors Meeting
Minutes
Tuesday Sep 9, 2014

Attendance:

Stephen Eger (Chair)	Dennis Cooley	Andrea Hoffman
Tom Millette	Rick Hagglund	Christie Bjolverud
Michael Ah-Fat	Brent Bobyck	Lester Boey
Blair Watson (Staff)	Tiffany Bausmer (Virtus Group)	

Regrets:

Courtney Birnie	Coty Hollinger	Larry Wees
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1. Call to order

Stephen called the meeting to order at 7:05PM.

2. Approval of previous minutes

MOTION: To approve the previous minutes. Moved Tom, Seconded Michael
CARRIED

3. Audited Financial Statements 2013/14 (Appendix A)

- Tiffany went over the audited statements for year ended April 30, 2014
- Tiffany went over management report
- Highlights include:
 - Revenue of \$2.4M
 - Expenses of \$2.4M
 - No issues in the audit
 - Net income of \$29,000

MOTION: To accept the Audited Statements as presented. Moved Michael,
Seconded Rick CARRIED

4. 2014/14 Budget + Fees (Appendix B)

- Blair presented the 2014/15 budget
- Ice cost increased by 3%
- Referee cost decreased a small amount as there will be small changes in younger divisions in the ref system. Instead of 4-man going with modified 3-man.
- HRI player fee increased, max player cost increased a bit.

MOTION: To accept the budget as presented. Moved Michael, Seconded Rick
CARRIED

5. Novice Zones (Appendix C)

- Blair went over the Novice Zones for the upcoming season

- The South and East zones did not change
- The Northwest + North zone were tweaked a small amount.
- Northwest – 108; North – 99; East – 114; South - 113

*MOTION: To accept the Novice Zones as presented. Moved Brent, Seconded Rick
CARRIED*

6. Parent Meting

- Discussion on having an information session for parents
- It was decided to gear it towards new parents
- Have the meetings around the Initiation Jamboree on Oct 11

7. Bantam/Midget Rec update

- There are currently 60 players registered for the Rec division
- This amounts to 4 teams. If more register it can be increased to 5 teams
- Prairie Storm has indicated it will have a team in the league. They can play their games in White City/Pilot Butte. It is easier for some in Regina to go East than it is to get to rinks in the North/West

8. Other

- Female committee will be bringing a recommendation forward at the next meeting

9. Next Meeting

Monday September 9
7:00PM @ HRI

HOCKEY REGINA INC.

FINANCIAL STATEMENTS

APRIL 30, 2014

DRAFT

INDEPENDENT AUDITORS' REPORT

To the Members,
Hockey Regina Inc.

We have audited the accompanying financial statements of **Hockey Regina Inc.** which comprise the statement of financial position as at **April 30, 2014** and the statements of operations, changes in net assets and cash flows for the years then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those assessments, the auditor considers internal control relevant to the Organization's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, these financial statements present fairly, in all material respects, the financial position of the Organization as at **April 30, 2014** and the results of its operations and its cash flows for the years then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Regina, Saskatchewan

September 9, 2014

Chartered Accountants

HOCKEY REGINA INC.
STATEMENT OF FINANCIAL POSITION
AS AT APRIL 30, 2014
(with comparative figures for 2013)

ASSETS		
	<u>2014</u>	<u>2013</u>
Current assets		
Cash	\$ 361,283	\$ 385,520
Short-term investments	500,000	500,000
Accounts receivable	96,866	51,224
Performance bond	3,450	3,450
	<u>961,599</u>	<u>940,194</u>
Tangible capital assets (Note 3)	<u>508</u>	<u>4,501</u>
	<u>\$ 962,107</u>	<u>\$ 944,695</u>
LIABILITIES		
Current liabilities		
Accounts payable and accrued liabilities	\$ 78,654	\$ 155,301
Government remittances	3,770	-
Bingo vouchers payable	105,270	85,875
Deferred revenue - try-outs & sponsorship	67,935	27,000
	<u>255,629</u>	<u>268,176</u>
NET ASSETS		
Investment in tangible capital assets	508	4,501
Unrestricted	<u>705,970</u>	<u>672,018</u>
	<u>706,478</u>	<u>676,519</u>
	<u>\$ 962,107</u>	<u>\$ 944,695</u>

See accompanying notes to the financial statements.

APPROVED BY:

_____ Director

_____ Director

HOCKEY REGINA INC.
STATEMENT OF CHANGES IN NET ASSETS
FOR THE YEAR ENDED APRIL 30, 2014
(with comparative figures for the year ended April 30, 2013)

	Investment in tangible capital assets	Unrestricted	2014	2013
Balance - beginning of year	\$ 4,501	\$ 672,018	\$ 676,519	\$ 662,788
Excess (deficiency) of revenues over expenses	(3,993)	33,952	29,959	13,731
Balance - end of year	\$ 508	\$ 705,970	\$ 706,478	\$ 676,519

See accompanying notes to the financial statements.

HOCKEY REGINA INC.
STATEMENT OF OPERATIONS
FOR THE YEAR ENDED APRIL 30, 2014
(with comparative figures for the year ended April 30, 2013)

	<u>2014</u>	<u>2013</u>
Revenue		
Registration	\$ 2,146,562	\$ 2,045,323
Associate memberships	56,100	73,550
Try-outs	121,665	110,607
Fundraising (net) - bingo (Note 4)	66,121	105,098
Sponsorship	63,072	62,576
Scholarship	5,000	-
Interest earned	7,600	3,500
Miscellaneous	2,605	2,005
	<u>2,468,725</u>	<u>2,402,659</u>
Hockey activity expenses (Schedule 1)	2,176,895	2,163,943
Administrative expenses (Schedule 1)	261,871	224,985
Excess of revenue and expenses	<u>\$ 29,959</u>	<u>\$ 13,731</u>

See accompanying notes to the financial statements.

HOCKEY REGINA INC.
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED APRIL 30, 2014
(with comparative figures for the year ended April 30, 2013)

	<u>2014</u>	<u>2013</u>
Cash provided by (used in) operating activities:		
Excess (deficiency) of revenues over expenses	\$ 29,959	\$ 13,731
Items not involving cash:		
- Amortization	3,993	3,852
	<u>33,952</u>	<u>17,583</u>
Changes in non-cash operating working capital:		
Accounts receivable	(45,642)	22,045
Prepaid expenses	-	5,250
Accounts payable and accrued liabilities	(76,647)	31,266
Government remittances	\$ 3,770	\$ -
Bingo vouchers payable	19,395	3,950
Deferred revenue	40,935	(81,325)
	<u>(58,189)</u>	<u>(18,814)</u>
Cash provided by (used in) investing activities:		
Additions to tangible capital assets	-	(858)
Decrease in cash	(24,237)	(2,089)
Cash position - beginning of year	<u>885,520</u>	<u>887,609</u>
Cash position - end of year	<u>\$ 861,283</u>	<u>\$ 885,520</u>
Cash consists of:		
Cash	\$ 361,283	\$ 385,520
Short-term investments	<u>500,000</u>	<u>500,000</u>
	<u>\$ 861,283</u>	<u>\$ 885,520</u>

See accompanying notes to the financial statements.

HOCKEY REGINA INC.
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED APRIL 30, 2014
(with comparative figures for the year ended April 30, 2013)

1. Purpose of the organization

The Organization is incorporated under The Non-Profit Corporations Act of Saskatchewan without share capital and as such it is not subject to corporate taxation. The purpose of the Organization is to promote and organize the sport of hockey in the City of Regina.

2. Summary of significant accounting policies

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations which required management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenues and expenses during the period. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in earnings in the period in which they become known. The financial statements reflect the following policies:

Financial instruments - recognition and measurement

Financial assets and financial liabilities are recorded on the statement of financial position when the Organization becomes party to the contractual provisions of the financial instrument. All financial instruments are required to be recognized at fair value upon initial recognition, except for certain related party transactions. Measurement in subsequent periods of equity instruments is at fair value. All other financial assets and financial liabilities are subsequently measured at amortized cost adjusted by transaction costs, which are amortized over the expected life of the instrument.

Fair value is the amount at which a financial instrument could be exchanged at arm's length between willing, unrelated parties in an open market. Changes in fair values of financial assets and financial liabilities measured at fair value are recognized in excess of revenues over expenses.

When there is an indication of impairment and such impairment is determined to have occurred, the carrying amount of financial assets measured at amortized cost is reduced to the greater of the discounted cash flows expected or the proceeds that could be realized from sale of the financial asset. Such impairments can be subsequently reversed if the value improves.

Tangible capital assets

Tangible capital assets are recorded on the statement of financial position at cost less accumulated amortization. Amortization for computer equipment is provided on the straight line basis over three years.

Hockey equipment and sweaters

Purchases of equipment and sweaters are expensed as incurred.

Revenue recognition

Revenue from hockey activities is recognized as services are provided, and revenue from fundraising activities is recognized when received or when earned if amounts are reasonably estimated and collection is reasonably assured.

HOCKEY REGINA INC.
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED APRIL 30, 2014
(with comparative figures for the year ended April 30, 2013)

3. Tangible capital assets

	2014		2013	
	Cost	Accumulated Amortization	Net Book Value	Net Book Value
Computer equipment	\$ 12,101	\$ 11,593	\$ 508	\$ 4,501
	<u>\$ 12,101</u>	<u>\$ 11,593</u>	<u>\$ 508</u>	<u>\$ 4,501</u>

4. Bingo revenue

	2014	2013
Total revenue	\$ 246,651	\$ 272,513
Deduct: allocation to member teams	(180,530)	(167,415)
Net bingo revenue	<u>\$ 66,121</u>	<u>\$ 105,098</u>

5. Financial risk management

The Organization has a risk management framework to monitor, evaluate and manage the principal risks assumed with financial instruments. The significant financial risks to which the Organization is exposed are:

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. In management's estimation, the organization is not subject to significant concentration of credit risk.

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Organization's exposure to liquidity risk is dependent on the receipt of funds from its operations and other related sources. Funds from these sources are primarily used to finance working capital and capital expenditure requirements, and are considered adequate to meet the Organization's financial obligations.

HOCKEY REGINA INC.
SCHEDULE OF HOCKEY ACTIVITY AND ADMINISTRATIVE EXPENSES
FOR THE YEAR ENDED APRIL 30, 2014
(with comparative figures for the year ended April 30, 2013)

SCHEDULE 1

	<u>2014</u>	<u>2013</u>
Hockey activity expenses		
Association fees	\$ 3,500	\$ 3,850
Clinics (net of cost recoveries)	817	282
Contract services	67,544	68,785
Fees - SHA	128,705	131,151
Ice rental	1,519,239	1,492,174
Miscellaneous	8,457	33,980
Referees and timekeepers	310,948	222,188
Scholarship	5,000	-
Trophies and awards	11,261	12,259
Uniforms and equipment	121,424	199,274
	<u>\$ 2,176,895</u>	<u>\$ 2,163,943</u>
Administrative expenses		
Advertising and promotion	\$ 15,428	\$ 13,382
Amortization	3,993	3,852
Bank charges and interest	1,831	1,512
Insurance	4,717	4,450
Meetings	4,467	2,931
Office	16,502	17,711
Professional fees	9,380	8,453
Rent	22,327	20,059
Telephone and fax	8,921	9,510
Wages and benefits	174,305	143,125
	<u>\$ 261,871</u>	<u>\$ 224,985</u>

HOCKEY REGINA INC
Income Statement
30-Apr

	Budget			
	2014/15	2013/14	2012/13	2011/12
REVENUE				
Registration	2,230,000	2,146,562	2,045,323	1,953,913
Associate Member fee	60,000	56,100	73,550	51,600
Tryout fee	127,000	121,665	110,607	115,525
Bingo	72,000	66,121	105,098	98,120
Sponsorship	60,000	63,072	62,576	59,211
Interest Income	7,500	7,600	3,500	-
Misc	2,000	2,605	2,005	5,539
World Under 17/Raffle (net)	-	-	-	-
Hockey Day/Dance (net)	-	-	-	-
	2,558,500	2,463,725	2,402,659	2,283,908
Hockey Expenses				
Association fees	3,500	3,500	3,850	3,250
Clinics (net of costs)	1,000	817	282	3,698
Contract Services	70,000	67,544	68,785	59,868
Fees - SHA	130,000	128,705	131,151	134,257
Ice Rental	1,580,000	1,519,239	1,492,174	1,392,077
Miscellaneous/RiS	5,000	8,457	33,980	1,620
Referees + Timekeepers	295,000	310,948	222,188	222,947
Trophies/Awards	16,000	11,261	12,259	11,636
Uniforms	140,000	121,424	199,274	131,560
Total Hockey expenses	2,240,500	2,171,895	2,163,943	1,960,913
Admin Expenses				
Advertising/Promotion	16,000	15,428	13,382	13,801
Amortization	3,500	3,993	3,852	9,114
Bank Charges	6,000	1,831	1,512	2,657
Insurance	5,000	4,717	4,450	4,385
Meetings	4,500	4,467	2,931	4,283
Miscellaneous	-	-	-	-
Office Equipment & Supplies	19,000	16,502	17,711	23,909
Professional Fees	10,000	9,380	8,453	8,212
Rent	24,000	22,327	20,059	20,059
Telephone/fax	10,000	8,921	9,510	9,873
Wages + Benefits	210,000	174,305	143,125	155,805
Total Admin Exp	308,000	261,871	224,985	252,098
Total Expenses	2,548,500	2,433,766	2,388,928	2,213,011
Net Income/(Loss)	10,000	29,959	13,731	70,897

	2010/11	2011/12	2012/13	2013/14	2014/15
	HRI Fee	Max/player HRI Fee	Max/player HRI Fee	Max/player HRI Fee	Max/player HRI Fee
IP	330	620	620	620	650
Novice	620	1,200	1,250	1,250	1,275
A1	810	1,400	1,500	1,500	1,550
A2	810	1,400	1,500	1,500	1,550
A3	600	925	950	950	950
AF	805	1,400	1,350	1,350	1,375
P1	1,225	1,850	2,000	2,000	2,000
P2	1,030	1,750	1,850	1,850	1,850
P3	860	1,250	1,250	1,250	1,250
PF	910	1,600	1,600	1,600	1,600
B1	1,580	2,500	2,600	2,600	2,700
B2	1,140	1,800	1,800	1,800	1,800
B3	955	1,400	1,400	1,400	1,400
BF	980	1,700	1,700	1,700	1,700
B/M Rec					
M1	1,550	2,500	2,600	2,600	2,600
M2/M15	1,090	2,000	2,000	2,000	2,000
M3	800	1,200	1,200	1,200	1,200
MF	880	1,350	1,400	1,400	1,400
B/M FAA	1,100	2,000	2,200	2,200	2,200

G	H	J	K	L	M	N	O	P	Q	R	S	T	U	V	
		8	2	3	37	10		1	1						4
4	NW 108		8	6	1	11	3		5		5				5
5			5	5	5	1		4			1				6
6		6		2	1										7
7		19	13	4	4	4	4	1							8
8			5	1/2	2	2									9
9		3	3	4	2					1	5	5	8		10
10											1	4	1		11
11															12
12															13
13															14
14															15
15															16
16															17
G	H	J	K	L	M	N	O	P	Q	R	S	T	U	V	

S-113

N-99

E-114