



STATEMENT ON SAFE SPORT

Softball New Brunswick Inc. has a fundamental obligation and responsibility to protect the health, safety and physical and mental well-being of every individual that is involved in our softball community.

Softball New Brunswick Inc. takes any situation involving misconduct or maltreatment very seriously. For this reason, Softball New Brunswick Inc. is committed to enacting and enforcing strong, clear, and effective policies and processes for preventing and addressing all forms of misconduct or maltreatment.

The policies are intended to promote a Safe Sport environment in a manner that allows for consistent, immediate, appropriate, and meaningful action should any issues arise. The policies are also intended to prevent issues from arising in the first place by communicating expected standards of behaviour.

Should any individuals involved with Softball New Brunswick Inc., including but not limited to Athletes, coaches, officials, volunteers, and parents/guardians of Athletes, wish to report any instance of misconduct or maltreatment, they may do so directly to Softball New Brunswick Inc., which will then determine the appropriate forum and manner to address the complaint.

Softball New Brunswick Inc. also recognizes the recent development of the Universal Code of Conduct to Prevent and Address Maltreatment in Sport (UCCMS). Although only federally-funded sport organizations are *required* to integrate the UCCMS into their policies, Softball New Brunswick Inc. recognizes the benefits of aligning its policies with the National standard.



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Policy Title	Date of Last Review
Safe Sport	May 25th, 2021
Screening	May 25th, 2021
Athlete Protection	May 25th, 2021
Code of Conduct and Ethics	May 25th, 2021
Abuse	May 25th, 2021
Investigations	May 25th, 2021
Discipline and Complaints	May 25th, 2021
Dispute Resolution	May 25th, 2021
Appeal	May 25th, 2021
Whistleblower	May 25th, 2021
Event Discipline	May 25th, 2021
Social Media	May 25th, 2021



DEFINITIONS – CONDUCT

The terms defined below apply to all policies included in this Safe Sport Manual

* Indicates a definition adapted from the UCCMS

1. **Abuse** – Includes Psychological Maltreatment, Physical Maltreatment, Neglect, and/or Grooming of Vulnerable Participants by Persons in Authority and which can have the following warning signs:
 - a) Recurrent unexplained injuries
 - b) Alert behaviour; child seems to always be expecting something bad to happen
 - c) Often wears clothing that covers up their skin, even in warm weather
 - d) Child startles easily, shies away from touch or shows other skittish behaviour
 - e) Constantly seems fearful or anxious about doing something wrong
 - f) Withdrawn from peers and adults
 - g) Behaviour fluctuates between extremes (e.g., extremely cooperative or extremely demanding)
 - h) Acting either inappropriately beyond their age (like an adult; taking care of other children) or inappropriately younger than their age (like an infant; throwing tantrums)
 - i) Acting out in an inappropriate sexual way with toys or objects
 - j) New adult words for body parts and no obvious source
 - k) Self-harm (e.g., cutting, burning or other harmful activities)
 - l) Not wanting to be alone with a particular child or young person
2. ***Consent** – *Consent* is defined in Canada's *Criminal Code* as the voluntary agreement to engage in the sexual activity in question. The law focuses on what the person was actually thinking and feeling at the time of the sexual activity. Sexual touching is only lawful if the person affirmatively communicated their consent, whether through words or conduct. Silence or passivity does not equal consent. Sexual activity is only legal when both parties consent. The *Criminal Code* also says there is no consent when: Someone says or does something that shows they are not consenting to an activity; Someone says or does something to show they are not agreeing to continue an activity that has already started; Someone is incapable of consenting to the activity, because, for example, they are unconscious; The consent is a result of a someone abusing a position of trust, power or authority or someone consents on someone else's behalf. A person cannot say they mistakenly believed a person was consenting if: that belief is based on their own intoxication; they were reckless about whether the person was consenting; they chose to ignore things that would tell them there was a lack of consent; or they didn't take proper steps to check if there was consent. Sexual activity with a Minor is a criminal offence as is sexual activity with a person under the age of 18 years when the other person is in a position of trust or authority
3. ***Disclosure** - The sharing of information by a Participant regarding an incident or a pattern of Maltreatment experienced by that Participant. Disclosure does not constitute a formal report that initiates a process of investigation to address the Maltreatment
4. **Discrimination** – Differential treatment of an individual based on one or more prohibited grounds which include race, citizenship, national or ethnic origin, colour, religion, age, sex, sexual orientation, gender identity or expression, marital status, family status, genetic characteristics, or disability
5. ***Duty to Report**
 - a) **Concerns Under Child Protection Legislation:** A legal duty to report is mandated by law, and the requirement varies by province depending on provincial legislation. Everyone has a duty to report child abuse and neglect under Canadian child welfare laws. Professionals who work with children



and youth have an added responsibility to report. Adults are obliged to report child Maltreatment if there is knowledge or suspicion that it is occurring. This is called the “duty to report.” Every person in Canada has the duty to report known or suspected child Maltreatment by law. Known or suspected abuse or Neglect of a child must be reported to: local child welfare services (e.g., children’s aid society or child and family services agency), or provincial/territorial social service ministries or departments, or local police

- b) **Concerns Outside of Child Protection Legislation:** Participants have a duty to report concerns of inappropriate conduct of other Participants to uphold the ethical standards and values of Canadian sport. Reporting inappropriate conduct is important to ensure proper action is taken and expectations are re-established. By addressing inappropriate conduct, a collective responsibility to protect Participants from Maltreatment is enacted
6. ***Grooming** – Deliberate conduct by a Participant to sexualize a relationship with a Minor that involves the gradual blurring of boundaries and normalization of inappropriate and sexually abusive behaviour. During the grooming process, the Participant will gain the trust of the Minor and protective adults and peers around the Minor often under the guise of an existing relationship. Manipulation tactics are then used to blur perceptions and gain further access to and private time with the Minor in order to abuse or exploit the Minor. Grooming can occur whether or not harm is intended or results from the behaviour. (Grooming is also a prohibited behaviour listed under the definition of Maltreatment)
7. **Harassment** – A course of vexatious comment or conduct against a Participant or group, which is known or ought reasonably to be known to be unwelcome. Types of behaviour that constitute Harassment include, but are not limited to:
- a) Written or verbal abuse, threats, or outbursts;
 - b) Persistent unwelcome remarks, jokes, comments, innuendo, or taunts;
 - c) Persistent unwelcome attempts to recruit an individual(s) that is registered with another team;
 - d) Racial harassment, which is racial slurs, jokes, name calling, or insulting behaviour or terminology that reinforces stereotypes or discounts abilities because of racial or ethnic origin;
 - e) Leering or other suggestive or obscene gestures;
 - f) Condescending or patronizing behaviour which is intended to undermine self-esteem, diminish performance or adversely affect working conditions;
 - g) Practical jokes which endanger a person’s safety, or may negatively affect performance;
 - h) **Hazing** – which is any form of conduct which exhibits any potentially humiliating, degrading, abusive, or dangerous activity expected of a junior-ranking individual by a more senior individual, which does not contribute to either individual’s positive development, but is required to be accepted as part of a team or group, regardless of the junior-ranking individual’s willingness to participate. This includes, but is not limited to, any activity, no matter how traditional or seemingly benign, that sets apart or alienates any teammate or group member based on class, number of years on the team or with the group, or ability;
 - i) Unwanted physical contact including, but not limited to, touching, petting, pinching, or kissing;
 - j) Deliberately excluding or socially isolating a person from a group or team;
 - k) Persistent sexual flirtations, advances, requests, or invitations;
 - l) Physical or sexual assault;
 - m) Contributing to a *poisoned sport environment*, which can include:
 - a. Locations where material that is discriminatory is displayed (e.g., sexually explicit posters and racial/racist cartoons)
 - b. Groups where harassing behaviour is part of the normal course of activities
 - c. Behaviour that causes embarrassment, awkwardness, endangers a person’s safety or negatively affects performance.



- n) Behaviours such as those described above that are not directed towards a specific person or group but have the same effect of creating a negative or hostile environment; and
 - o) Retaliation or threats of retaliation against a person who reports harassment to Softball New Brunswick Inc.
8. ***Maltreatment** – Includes Maltreatment related to:
- a) *Psychological Maltreatment* – which includes, without limitation, verbal acts, non- assaultive physical acts and acts that deny attention or support
 - a. Verbal Acts - Verbally assaulting or attacking someone, including but not limited to: unwarranted personal criticisms; body shaming; derogatory comments related to one's identity (e.g. race, gender identity or expression, ethnicity, Indigenous status, ability/disability); comments that are demeaning, humiliating, belittling, intimidating, insulting or threatening; the use of rumours or false statements about someone to diminish that person's reputation; using confidential sport and non-sport information inappropriately. Verbal Maltreatment may also occur in online forms.
 - b. Non-assaultive Physical Acts (no physical contact) - Physically aggressive behaviours, including but not limited to: throwing objects at or in the presence of others without striking another; hitting, striking or punching objects in the presence of others
 - c. Acts that Deny Attention or Support - Acts of commission that deny attention, lack of support or isolation including but not limited to: ignoring psychological needs or socially isolating a person repeatedly or for an extended period of time; abandonment of an Athlete as punishment for poor performance; arbitrarily or unreasonably denying feedback, training opportunities, support or attention for extended periods of time and/or asking others to do the same
 - b) *Physical Maltreatment* – includes, without limitation, contact or non-contact behaviours that have the potential to cause physical harm
 - a. Contact behaviours - Including but not limited to: deliberately punching, kicking, beating, biting, striking, strangling or slapping another; deliberately hitting another with objects
 - b. Non-contact behaviours - Including but not limited to: isolating a person in a confined space; forcing a person to assume a painful stance or position for no athletic purpose (e.g., requiring an Athlete to kneel on a hard surface); the use of exercise for the purposes of punishment; withholding, recommending against, or denying adequate hydration, nutrition, medical attention or sleep; denying access to a toilet; providing alcohol to a Participant under the legal drinking age; providing illegal drugs or non-prescribed medications to a Participant; encouraging or knowingly permitting an Athlete to return to play prematurely following any injury or after a concussion and without the clearance of a medical professional; encouraging an Athlete to perform a skill for which they are known to not be developmentally ready
 - c) *Sexual Maltreatment* – includes, without limitation, any act targeting a person's sexuality, gender identity or expression, that is committed, threatened or attempted against a person, and includes but is not limited to the Criminal Code Offences of sexual assault, sexual exploitation, sexual interference, invitation to sexual touching, indecent exposure, voyeurism and non-consensual distribution of sexual/intimate images. Sexual Maltreatment also includes sexual harassment and stalking, cyber harassment, and cyber stalking of a sexual nature. Examples include:
 - a. Any penetration of any part of a person's body, however slight, with any object or body part by a person upon another person, including but not limited to:
 - i. vaginal penetration by a penis, object, tongue, or finger; and
 - ii. anal penetration by a penis, object, tongue, or finger



- b. Any intentional touching of a sexual nature of any part of a person's body, however slight, with any object or body part by a person upon another person, including but not limited to:
 - i. kissing;
 - ii. intentional touching of the breasts, buttocks, groin or genitals, whether clothed or unclothed, or intentionally touching of another with any of these body parts;
 - iii. any contact, no matter how slight, between the mouth of one person and the genitalia of another person, and
 - iv. making another touch themselves, the Participant, or someone else with or on any of the body parts listed in b).
 - v. any intentional touching in a sexualized manner of the relationship, context or situation
- c. In addition to the criminal acts identified above, the UCCMS prohibits sexual relations between an Athlete above the age of majority (depending upon jurisdiction) and a Participant who holds a position of trust and authority on the basis that there can be no Consent where there is a Power Imbalance. A Power Imbalance that is presumed to exist may be challenged
- d) *Neglect* – or acts of omission, includes without limitation: not providing an Athlete recovery time and/or treatment for a sport injury; not being aware of and not considering an individual's physical or intellectual disability; not considering supervision of an Athlete during travel, training or competition; not considering the welfare of the Athlete when prescribing dieting or other weight control methods (e.g., weigh-ins, caliper tests); disregarding the use of performance-enhancing drugs by an Athlete; failure to ensure safety of equipment or environment; allowing an Athlete to disregard sport's rules, regulations, and standards, subjecting Participants to the risk of Maltreatment
- e) *Grooming* – is often a slow, gradual and escalating process of building trust and comfort with a young person. Grooming includes, without limitation, the process of making inappropriate behaviour seem normal and gradually engaging in 'boundary violations' which have been professionally-identified to Canadian standards (e.g., a degrading remark, a sexual joke, sexualized physical contact; adult Participants sharing rooms with a Minor who is not an immediate family member; providing a massage or other purported therapeutic interventions with no specific training or expertise; private social media and text communications; sharing personal photographs; shared use of locker rooms; private meetings; private travel, and providing gifts. The Grooming process:
 - a. Grooming usually begins with subtle behaviours that do not appear to be inappropriate. Many victims/survivors of sexual abuse do not recognize the grooming process as it is happening, nor do they recognize that this process of manipulation is part of the overall abuse process.
 - b. In the grooming process, the offender begins by gaining trust of adults around the young person. The offender establishes a friendship and gains the young person's trust. Grooming then involves testing boundaries (e.g. telling sexual jokes, showing sexually explicit images, making sexual remarks). Typically, behaviour moves from non-sexual touching to "accidental" sexual touching
 - c. The young person is often manipulated into feeling responsible for the contact, is discouraged from telling anyone else about the relationship, and is made to feel obligated to protect the offender. The offender also builds trust with those close to the young person so that the relationship with the young person is not questioned
- f) *Interference with or Manipulation of Process* – it is considered maltreatment if an adult Participant directly or indirectly interferes with a process by:



- a. falsifying, distorting, or misrepresenting information, the resolution process, or an outcome;
 - b. destroying or concealing information;
 - c. attempting to discourage an individual's proper participation in or use of the processes of Softball New Brunswick Inc.;
 - d. harassing or intimidating (verbally or physically) any person involved in the processes before, during, and/or following any proceedings of Softball New Brunswick Inc.;
 - e. publicly disclosing a Participant's identifying information, without the Participant's agreement;
 - f. failing to comply with any temporary or provisional measure or other final sanction;
 - g. distributing or otherwise publicizing materials a Participant gains access to during an investigation or hearing, except as required by law or as expressly permitted; or
 - h. influencing or attempting to influence another person to interfere with or manipulate the process
 - i. Retaliation – which means that a Participant shall not take an adverse action against any person for making a good faith Report of possible Maltreatment or for participating in any process related to alleged conduct violations. Retaliation includes threatening, intimidating, harassing, coercing or any other conduct that would discourage a reasonable person from engaging or participating in the processes of Softball New Brunswick Inc. Retaliation after the conclusion of investigation and sanction processes is also prohibited. Retaliation may be present even where there is a finding that no Maltreatment occurred. Retaliation does not include good-faith actions lawfully pursued in response to a Report of possible Maltreatment
 - j. Aiding and Abetting – which is any act taken with the purpose of facilitating, promoting, or encouraging the commission of Maltreatment by a Participant. Aiding and Abetting also includes, without limitation, knowingly:
 - i. allowing any person who has been suspended or is otherwise ineligible to be in any way associated with sport or to coach or instruct Participants;
 - ii. providing any coaching-related advice or service to an Athlete who has been suspended or is otherwise ineligible; and
 - iii. allowing any person to violate the terms of their suspension or any other sanctions imposed
- g) *Reporting* – it is considered Maltreatment to fail to report Maltreatment of a Minor. A legal Duty to Report is mandated by law, and the requirement varies by province depending on provincial legislation.
- a. Failure to Report Maltreatment of a Minor
 - i. The obligation to Report requires the Reporting of any conduct which, if proven true, would constitute Psychological Maltreatment, Sexual Maltreatment, Physical Maltreatment or Neglect involving a Minor Participant. The obligation to Report is an ongoing one and is not satisfied simply by making an initial Report. The obligation includes Reporting, on a timely basis, all relevant information of which an adult Participant becomes aware
 - ii. The obligation to Report includes making a direct Report
 - iii. The obligation to Report includes personally identifying information of a potential Minor Complainant to the extent known at the time of the Report, as well as a duty to reasonably supplement the Report as to identifying information learned at a later time
 - iv. Participants should not investigate or attempt to evaluate the credibility or validity of allegations involving Psychological Maltreatment, Sexual Maltreatment, Physical



- Maltreatment or Neglect. Participants making a good faith Report are not required to prove the Reports are true before Reporting
- b. Failure to Report Inappropriate Conduct
 - i. Not all inappropriate conduct may meet the threshold for constituting Maltreatment. However, such inappropriate conduct may represent behaviour with the risk of escalating to Maltreatment. Any Participant who suspects or becomes aware of another Participant's inappropriate conduct, even if it is not defined as Maltreatment, has a Duty to Report such inappropriate conduct through the organization's internal procedures. Those in positions of trust and authority who become aware of another's inappropriate conduct have a responsibility for reporting the concern within their organization's policies and procedures. The person making the report does not need to determine whether a violation took place: instead, the responsibility lies in reporting the objective behaviour.
 - c. Intentionally Filing a False Allegation
 - i. An allegation is false if the events Reported did not occur, and the person making the Report knows the events did not occur
 - ii. A false allegation is different from an unsubstantiated allegation; an unsubstantiated allegation means there is insufficient supporting evidence to determine whether an allegation is true or false. Absent demonstrable bad faith, an unsubstantiated allegation alone is not grounds for a violation
9. ***Neglect** – Any pattern or a single serious incident of lack of reasonable care, inattention to a Participant's needs, nurturing or well-being, or omissions in care. Neglect is determined by the objective behaviour but the behaviour must be evaluated with consideration given to the Participant's needs and requirements, not whether harm is intended or results from the behaviour. (Neglect is also a prohibited behaviour listed under the definition of Maltreatment)
10. ***Physical Maltreatment** – Any pattern or a single serious incident of deliberate conduct that has the potential to be harmful to the physical well-being of the Participant. Physical Maltreatment includes, without limitation, contact or non-contact infliction of physical harm. Physical Maltreatment is determined by the objective behaviour, not whether harm is intended or results from the behaviour. (Physical Maltreatment is also a prohibited behaviour listed under the definition of Maltreatment)
11. ***Power Imbalance** – A Power Imbalance may exist where, based on the totality of the circumstances, a Participant has supervisory, evaluative, a duty of care, or other authority over another Participant. A Power Imbalance may also exist between an Athlete and other adults involved in sport in positions such as high-performance directors, sport specific health-care providers, sport science support staff, care or support persons, guides or pilots. Maltreatment occurs when this power is misused. Once a coach-Athlete relationship is established, a Power Imbalance is presumed to exist throughout the coach-Athlete relationship, regardless of age, and is presumed to continue for Minor Athletes after the coach-Athlete relationship terminates or until the Athlete reaches 25 years of age. A Power Imbalance may exist, but is not presumed, where an intimate relationship existed before the sport relationship commenced (e.g., a relationship between two spouses or life partners, or a sexual relationship between consenting adults that preceded the sport relationship).
12. ***Psychological Maltreatment** – Any pattern or a single serious incident of deliberate conduct that has the potential to be harmful to the psychological well-being of the Participant. Psychological Maltreatment includes, without limitation, verbal conduct, non-assaultive physical conduct, and conduct that denies attention or support. Psychological Maltreatment is determined by the objective behaviour, not whether harm is intended or results from the behaviour. (Psychological Maltreatment is also a prohibited behaviour listed under the definition of Maltreatment)



13. *Sexual Maltreatment

- a) **Involving a Child:** Any form of adult/child sexualized interaction constitutes child sexual abuse. Sexual abuse of a child may occur through behaviours that do or do not involve actual physical contact. (Sexual Maltreatment is also a prohibited behaviour listed under the definition of Maltreatment)
 - b) **Involving a person over the Age of Majority:** Any sexual act, whether physical or psychological in nature, that is committed, threatened, or attempted against a Participant without the Participant's Consent. It includes any act targeting a Participant's sexuality, gender identity or expression, that is committed, threatened or attempted against a Participant without that Participant's Consent, and includes but is not limited to, the Criminal Code Offences of sexual assault, sexual exploitation, sexual interference, invitation to sexual touching, indecent exposure, voyeurism and non-consensual distribution of sexual/intimate images. Sexual Maltreatment also includes sexual harassment and stalking, cyber harassment, and cyber stalking of a sexual nature. Sexual Maltreatment can take place through any form or means of communication (e.g. online, social media, verbal, written, visual, hazing, or through a third party). (Sexual Maltreatment is also a prohibited behaviour listed under the definition of Maltreatment)
14. **Workplace Harassment** – Vexatious comment or conduct against a worker in a Workplace that is known or ought reasonably to be known to be unwelcome. Workplace Harassment should not be confused with legitimate, reasonable management actions that are part of the normal work/training function, including measures to correct performance deficiencies, such as placing someone on a performance improvement plan, or imposing discipline for workplace infractions. Types of behaviour that constitute Workplace Harassment include, but are not limited to:
- a) Bullying;
 - b) Workplace pranks, vandalism, bullying or hazing;
 - c) Repeated offensive or intimidating phone calls or emails;
 - d) Inappropriate sexual touching, advances, suggestions or requests;
 - e) Displaying or circulating offensive pictures, photographs or materials in printed or electronic form;
 - f) Psychological abuse;
 - g) Excluding or ignoring someone, including persistent exclusion of a person from work-related social gatherings;
 - h) Deliberately withholding information that would enable a person to do his or her job, perform or train;
 - i) Sabotaging someone else's work or performance;
 - j) Gossiping or spreading malicious rumours;
 - k) Intimidating words or conduct (offensive jokes or innuendos); and
 - l) Words or actions which are known, or ought reasonably to be known, as offensive, embarrassing, humiliating, or demeaning.
15. **Workplace Violence** – The use of or threat of physical force by a person against a worker in a Workplace that causes or could cause physical injury to the worker; an attempt to exercise physical force against a worker in a Workplace that could cause physical injury to the worker; or a statement or behaviour that it is reasonable for a worker to interpret as a threat to exercise physical force against the worker in a Workplace that could cause physical injury to the worker. Types of behaviour that constitute Workplace Violence include, but are not limited to:
- a) Verbal or written threats to attack;
 - b) Sending to or leaving threatening notes or emails;
 - c) Physically threatening behaviour such as shaking a fist at someone, finger pointing, destroying property, or throwing objects;



- d) Wielding a weapon in a Workplace;
- e) Hitting, pinching or unwanted touching which is not accidental;
- f) Dangerous or threatening horseplay;
- g) Physical restraint or confinement;
- h) Blatant or intentional disregard for the safety or wellbeing of others;
- i) Blocking normal movement or physical interference, with or without the use of equipment;
- j) Sexual assault; and
- k) Any attempt to engage in the type of conduct outlined above



DEFINITIONS – POLICY

The terms defined below apply to all policies included in this Safe Sport Manual

* Indicates a definition adapted from the UCCMS

1. **Affected Party** – Any individual or entity, as determined by the Appeal Manager, who may be affected by a decision rendered under the *Appeal Policy* and who may have recourse to an appeal in their own right
2. **Appellant** – The Party appealing a decision
3. **Appeal Manager** – An individual, who may be any staff member, committee member, volunteer, Director, or an independent third party, who is appointed to oversee the *Appeal Policy*. The Appeal Manager will have responsibilities that include using decision making authority empowered by the *Appeal Policy*
4. ***Athlete** – An individual who is an Athlete Participant in Softball New Brunswick Inc. who is subject to the UCCMS and the policies of Softball New Brunswick Inc.
5. **Board** – The Board of Directors of Softball New Brunswick Inc.
6. **Case Manager** – An independent individual (or individuals) appointed by Softball New Brunswick Inc. to receive and administer complaints under the *Discipline and Complaints Policy*
7. **Committee Member** – an individual elected or appointed to a committee of Softball New Brunswick Inc.
8. ***Complainant** – A Participant or observer who makes a report of an incident, or a suspected incident, of Maltreatment or other behaviour that is a violation of the standards described in the *Code of Conduct and Ethics*
9. **Days** – Days including weekends and holidays
10. **Director** – An individual appointed or elected to the Board of Directors of Softball New Brunswick Inc.
11. **Internal Discipline Chair** – an individual appointed to handle the duties of the Internal Discipline Chair as described in the *Discipline and Complaints Policy*.
12. **Event** – An event sanctioned by Softball New Brunswick Inc.
13. ***Minor** – Any Participant who is under the age of 19 years old at the time and in the jurisdiction where the alleged Maltreatment has occurred. Adults are responsible for knowing the age of a Minor.
14. ***Participants** – Refers to all categories of individual members and/or registrants defined in the By-laws who are subject to the policies of Softball New Brunswick Inc., as well as all people employed by, contracted by, or engaged in activities with, Softball New Brunswick Inc. including, but not limited to, employees, contractors, Athletes, coaches, instructors, officials, volunteers, managers, administrators, committee members, parents or guardians, spectators, committee members, and Directors and Officers
15. **Parties** – the groups involved with a dispute. In the *Discipline and Complaints Policy*, the Parties are the Complainant and Respondent. In the *Appeal Policy*, the Parties are the Appellant, Respondent, and any Affected Party
16. **Person in Authority** – Any Participant who holds a position of authority within Softball New Brunswick Inc. including, but not limited to, employees, coaches, instructors, officials, managers, support personnel, chaperones, committee members, and Directors and Officers
17. ***Reporting (or Report)** – The provision of information in writing by any person or a Participant to a relevant independent authority (the independent person or position, such as a Case Manager, charged with receiving a report and determining next steps) regarding Maltreatment. Reporting may occur through either: (i) the Complainant (of any age) or the one who experienced the Maltreatment, or (ii) a witness – someone who witnessed the Maltreatment or otherwise knows or suspects Maltreatment. In either case, the intention of Reporting is to initiate an independent investigative process, which could result in



disciplinary action being taken against the Respondent.

18. ***Respondent** – The Participant responding to a complaint or, in the case of an appeal, the body whose decision is being appealed.
19. **Social Media** – The catch-all term that is applied broadly to new computer-mediated communication media such as blogs, YouTube, Facebook, Instagram, Tumblr, TikTok, Snapchat, WhatsApp, and Twitter.
20. **Vulnerable Participants** – Includes Minors and vulnerable adults (people who, because of age, disability or other circumstance, are in a position of dependence on others or are otherwise at a greater risk than the general population of being harmed by people in positions of trust or authority);
21. **Worker** – Any person who performs work for Softball New Brunswick Inc. including employees, managers, supervisors, temporary workers, volunteers, student volunteers, part-time workers, the Board of Directors, and independent contractors.
22. **Workplace** – Any place where business or work-related activities are conducted. Workplaces include but are not limited to, the registered office(s), work-related social functions, work assignments outside the registered office(s), work-related travel, the training and competition environment, and work-related conferences or training sessions
23. **Unethical Recruitment** – Behaviour that constitutes as unethical recruitment is defined within the *Code of Conduct and Ethics*



SAFE SPORT POLICY

* Indicates a section that has been adapted from the UCCMS

Purpose

1. This Policy describes how Softball New Brunswick Inc. aims to provide a safe sport environment.

Commitment to True Sport Principles

2. Softball New Brunswick Inc. commits to the True Sport Principles which are:
 - a) **Go for It** – Rise to the challenge – always strive for excellence. Discover how good you can be.
 - b) **Play Fair** – Play honestly – obey both the letter and spirit of the rules. Winning is only meaningful when competition is fair.
 - c) **Respect Others** – Show respect for everyone involved in creating your sporting experience, both on and off the field. Win with dignity and lose with grace.
 - d) **Keep it Fun** – Find the joy of sport. Keep a positive attitude both on and off the field.
 - e) **Stay Healthy** – Place physical and mental health above all other considerations – avoid unsafe activities. Respect your body and keep in shape.
 - f) **Include Everyone** – Share sport with others. Ensure everyone has a place to play.
 - g) **Give Back** – Find ways to show your appreciation for the community that supports your sport and helps make it possible.

Commitment to a Sport Environment Free from Maltreatment

3. *Softball New Brunswick Inc. makes the following commitments to a sport environment free from Maltreatment:
 - a) All Participants in sport can expect to play, practice and compete, work, and interact in an environment free from Maltreatment.
 - b) Addressing the causes and consequences of Maltreatment is a collective responsibility and requires the deliberate efforts of all Participants, sport stakeholders, sport club administrators and organization leaders.
 - c) Participants in positions of trust and authority have the general responsibility to protect the health and well-being of all other Participants.
 - d) Adult Participants have a specific ethical and statutory duty and the additional responsibility to respond to incidents of Maltreatment involving Minors and other Vulnerable Participants.
 - e) All Participants recognize that Maltreatment can occur regardless of age, sex, sexual orientation, gender identity or expression, race, ethnicity, Indigenous status, or level of physical and intellectual disability and their intersections. Moreover, it is recognized that those from traditionally marginalized groups have increased vulnerability to experiences of Maltreatment.
 - f) All Participants recognize that individuals who have experienced Maltreatment may experience a range of effects that may emerge at different time points and that can profoundly affect their lives.
 - g) All adults working with children and youth have a duty to prevent or mitigate opportunities for misconduct.
 - h) In recognition of the historic vulnerability to discrimination and violence amongst some groups, and that continues to persist today, Participants in positions of trust and authority have a duty to incorporate strategies to recognize systemic bias, unconscious bias, and to respond quickly and effectively to discriminatory practices



Pledge

4. The stakeholders, members, and leaders of Softball New Brunswick Inc. are expected to live the True Sport Principles and Softball New Brunswick Inc. pledges to embed the True Sport Principles in its governance and operations in the following ways:
 - a) Conduct Standards – Softball New Brunswick Inc. will adopt comprehensive conduct standards that are expected to be followed by Participants
 - b) Athlete Protection – Softball New Brunswick Inc. will provide coaches and other stakeholders with general and sport-specific athlete protection guidelines
 - c) Dispute Resolution and Investigations – Softball New Brunswick Inc. will have dispute resolution processes that are confidential and procedurally fair and that require independent investigation for certain alleged violators of the conduct standards
 - d) Strategy – Softball New Brunswick Inc. will have strategic plans that reflect the organization's mission, vision, and values
 - e) Governance – Softball New Brunswick Inc. will have a diverse blend of sport leaders and will adhere to principles of good governance
 - f) Risk Management – Softball New Brunswick Inc. will intentionally manage risks to their operations and events through the use of risk management plans and/or risk registries

Conduct Standards

5. Softball New Brunswick Inc. will adopt a *Code of Conduct and Ethics* that describes standards of conduct and behaviour for all Participants. General standards of conduct will apply to all Participants and specific standards will be described for positions within the organization. The *Code of Conduct and Ethics* will have specific sections, including but not limited, to:
 - a) Athletes
 - b) Coaches
 - c) Officials
 - d) Directors and Committee Members
 - e) Parents and Spectators
6. The *Code of Conduct and Ethics* will contain detailed definitions of key terms, including:
 - a) Harassment
 - b) Maltreatment
 - c) Workplace Harassment
 - d) Workplace Violence
 - e) Discrimination
 - f) Unethical Recruitment
7. The *Code of Conduct and Ethics* will include the following definition of Hazing:
 - a) Hazing is a form of conduct that exhibits a potentially humiliating, degrading, abusive, or dangerous activity expected of a junior-ranking individual by a more senior individual, which does not contribute to either individual's positive development, but is required to be accepted as part of a team or group, regardless of the junior-ranking individual's willingness to participate. This includes, but is not limited to, any activity, no matter how traditional or seemingly benign, that sets apart or alienates any teammate or group member based on class, number of years on the team or with the group, or ability



8. Softball New Brunswick Inc. will adopt an *Abuse Policy* that will define “vulnerable individuals” and describe the types of abuse (e.g., Physical Abuse, Sexual Abuse, Emotional Abuse, and Neglect) that Vulnerable Participants may be subjected to.

Anti-Doping

9. The *Code of Conduct and Ethics* will indicate that Softball New Brunswick Inc. adopts and adheres to the Canadian Anti-Doping Program.
10. Softball New Brunswick Inc. will adopt an *Anti-Doping Policy* that further clarifies their commitment to drug-free sport.

Social Media

11. Softball New Brunswick Inc. will adopt a *Social Media Policy* that describes standards of conduct that are expected on social media by Participants. The *Social Media Policy* will indicate specific conduct standards and risks that are common and/or exclusive to social media. The *Social Media Policy* will highlight the importance of responsible coach-athlete interaction on social media and will provide examples of violations of conduct standards.

Athlete Protection

Screening

12. Softball New Brunswick Inc. will adopt a comprehensive *Screening Policy* that requires some Participants to pass a screening process before being permitted to interact with athletes. The *Screening Policy* will:
 - a)
 - b) Describe how frequently some Participants must obtain a police records check and which type of check(s) they must obtain
 - c)
 - d) Empower the Executive Director (or Screening Committee) to prohibit Participants who do not pass screening from participating in certain positions
 - e) Empower the Executive Director (or Screening Committee) to attach conditions to a Participant’s participation in certain positions
13. Softball New Brunswick Inc. will develop an *Athlete Protection Policy* that can be used by coaches, managers, medical personnel, and other Persons in Authority. Softball New Brunswick Inc. may provide training on the policy and take steps to ensure the policy is being implemented. Softball New Brunswick Inc. will conduct a regular review of the policy to add and/or modify new content as appropriate.

Resources

14. Softball New Brunswick Inc. will regularly provide information to Participants about resources and training related to athlete protection. Resources and training opportunities can include:
 - a) [CAC Safe Sport Training](#)
 - b) [NCCP modules](#)
 - c) [Respect in Sport](#)
 - d) [Commit to Kids](#)
 - e) [Red Cross – Respect Education Courses](#)

Athlete Engagement

15. Softball New Brunswick Inc. will engage with athletes to determine the level of success of their athlete



protection measures as well as to identify any gaps or athlete concerns. This engagement may take the form of:

- a) Anonymous athlete surveys
- b) Athlete involvement in organizational decision-making
- c) Independently-led athlete outreach consultations

Dispute Resolution

16. Softball New Brunswick Inc. will have a comprehensive suite of dispute resolution policies that will include:

- a) *Discipline and Complaints Policy*
- b) *Appeal Policy*
- c) *Dispute Resolution Policy*
- d) *Event Discipline Procedure*

17. Taken together, the suite of dispute resolution policies will include the following features:

- a) An independent individual to whom complaints can be submitted
- b) Sanctions for violations of conduct standards
- c) Mechanism for suspension of individuals pending the conclusion of the process
- d) Unbiased and experienced case managers, decision-makers and/or investigators
- e) Protection from reprisal for submitting complaints
- f) Anonymity for the complainant in cases of whistleblowers
- g) Independency of appeal procedures (when appeals are permitted)
- h) Opportunity for alternate dispute resolution
- i) Investigations of certain complaints (e.g., when required by law and/or when the complaint involves harassment, abuse, or discrimination)
- j) In-event discipline procedures (when an event does not have its own disciplinary procedures)

Alignment

18. Softball New Brunswick Inc. recognizes the importance of safe sport for athletes and participants across the country. Softball New Brunswick Inc. requires:

- a) Local Associations to report discipline decisions to Softball New Brunswick Inc.
- b) The distribution of discipline decisions to Softball Canada
- c) Softball New Brunswick Inc. and Local Associations to recognize and enforce sanctions imposed by Softball New Brunswick Inc., Softball Canada, other Provincial/Territorial softball organizations, and Local Associations

Obligations – Reporting and Third-Party Case Management

19. The policies of Softball New Brunswick Inc. will include requirements that certain complaints must be reported to government entities, local police forces, and/or child protection agencies.

Records

20. Softball New Brunswick Inc. will retain records of decisions that have been made pursuant to the organization's policies. These records may be shared with other individuals or organizations, including but not limited to, national sport organizations, provincial sport organizations, multi-sport organizations, and government entities.

Governance and Operations



21. Softball New Brunswick Inc. will have a comprehensive Strategic Plan in which athlete protection and safe sport are top priorities for the organization.
22. Softball New Brunswick Inc. will adopt a *Conflict of Interest Policy* that will guide decision-makers and ensure that conflicts are declared before a decision is made.
23. Softball New Brunswick Inc. will adopt an *Equity and Inclusion Policy* that will encourage inclusion, equity and access in their administration, policies, programs, and activities and provide Under-Represented Groups with a full and equitable range of opportunities to participate and lead.
24. Softball New Brunswick Inc. will pursue a governance structure that reflects the diversity of the athletes and stakeholders within the sport, that adheres to all applicable federal and/or provincial/territorial legislation, and that moves toward a national alignment strategy for the sport in Canada.
25. Softball New Brunswick Inc. will continually monitor and evaluate its policies, practices, and procedures.



SCREENING POLICY

Definitions

1. The following terms have these meanings in this Policy:
 - a) “*Criminal Record Check (CRC)*” – A search of the RCMP Canadian Police Information Centre (CPIC) system for adult convictions
 - b) “*Local Police Information (LPI)*” – additional conviction and selected non-conviction information in national and local police data sources which may be relevant to the position sought
 - c) “*Enhanced Police Information Check (E-PIC)*” – a Criminal Record Check plus a search of local police information, available from SterlingBackcheck
 - d) “*Vulnerable Sector Check (VSC)*” – a detailed check that includes a search of the RCMP Canadian Police Information Centre (CPIC) system, local police information, and the Pardoned Sex Offender database
 - e) “*Vulnerable Individuals*” – A person under the age of 18 years old and/or a person who, because of age, disability or other circumstance, is in a position of dependence on others or is otherwise at a greater risk than the general population of being harmed by people in positions of trust or authority

Preamble

2. Softball New Brunswick Inc. understands that screening personnel and volunteers is a vital part of providing a safe sporting environment and has become a common practice among sport organizations that provide programs and services to the community.

Application of this Policy

3. This Policy applies to all individuals whose position with Softball New Brunswick Inc. is one of trust or authority which may relate to, at a minimum, finances, supervision, or Vulnerable Individuals.
4. Not all individuals associated with Softball New Brunswick Inc. will be required to obtain a vulnerable sector check or submit screening documents because not all positions pose a risk of harm to Softball New Brunswick Inc. or to its participants. The screening process for all volunteers (All rostered coaches and registered officials) will consist of a variety of measures which may include a Vulnerable Sector Check (which also encompasses a Criminal Record Check).
 - a. A volunteer is an individual:
 - i. Who chooses to undertake a service or activity, someone who is not coerced or compelled to do this activity;
 - ii. Who does this activity in service to an individual or an organization, or to assist the community-at-large;
 - iii. Who does not receive a salary or wage for this service or activity;
 - iv. While this policy focuses on volunteer screening, the same principles apply to paid employees, interns, students on placement and trainers.

Screening Committee

5. The implementation of this policy is the responsibility of Softball New Brunswick Inc.’s Executive Director. Softball New Brunswick Inc. will ensure that the Executive Director will possess the requisite skills,



knowledge and abilities to accurately screen documents and render decisions under this Policy.

6. The Executive Director will carry out its duties, in accordance with the terms of this policy, independent of the Board.
7. The Executive Director is responsible for reviewing all documents submitted and, based on the review, making decisions regarding the appropriateness of individuals filling positions within the Softball New Brunswick Inc. In carrying out its duties, the Executive Director may consult with independent experts including lawyers, police, risk management consultants, volunteer screening specialists, or any other person.

Screening Requirements

8. It is Softball New Brunswick Inc.'s policy that when an individual is first engaged by Softball New Brunswick Inc.:

They will complete the following:

- i) Complete a Screening Disclosure Form (**Appendix B**)
 - ii) Complete E-PIC provided by Softball Canada
 - iii) Complete VSC (only if direct involvement with vulnerable individuals)
 - iv) Provide one letter of reference related to the position, if requested
 - v) Participate in training, orientation, and monitoring as determined by Softball Canada
 - vi) Provide a driver's abstract, if requested
- a) If an individual subsequently receives a charge, conviction for, or is found guilty of, an offense they will report this circumstance immediately to Softball New Brunswick Inc. Additionally, the individual will inform Softball New Brunswick Inc. of any changes in their circumstance that would alter their original responses in their Screening Disclosure Form.
 - b) If Softball New Brunswick Inc. learns that an individual has provided false, inaccurate, or misleading information, the individual will immediately be removed from their position and may be subject to further discipline in accordance with Softball New Brunswick Inc.'s *Discipline and Complaints Policy*.

Young People

9. Softball New Brunswick Inc. defines a young person as someone who is younger than 19 years old. When screening young people, Softball New Brunswick Inc. will:
 - a) Not require the young person to obtain a VSC or E-PIC; and
 - b) In lieu of obtaining a VSC or E-PIC, require the young person to submit up to two (2) additional letters of reference.
10. Notwithstanding the above, Softball New Brunswick Inc. may ask a young person to obtain a VSC or E-PIC if Softball New Brunswick Inc. suspects the young person has an adult conviction and therefore has a *criminal record*. In these circumstances, Softball New Brunswick Inc. will be clear in its request that it is not asking for the young person's *youth record*. Softball New Brunswick Inc. understands that it may not request to see a young person's youth record.

Renewal

11. Unless the Executive Director determines, on a case-by-case basis, to modify the submission requirements, individuals who are required to submit a Vulnerable Sector Check, E-PIC, Screening Disclosure Form, VSC, or Screening Renewal Form are required to submit the documents as follows:



- a) An E-PIC (Enhanced Police Information Check) every three years
- b) A Screening Disclosure Form every three years
- c) A Screening Renewal Form (**Appendix C**) every year
- d) A Vulnerable Sector Check once

12. The Screening Committee may request that an individual provide any of the above documents at any time. Such requests will be in writing and reasons will be provided for the request.

Orientation, Training, and Monitoring

- 13. The type and amount of orientation, training, and monitoring will be based on the individual's level of risk, at Softball New Brunswick Inc.'s discretion.
- 14. Orientation may include, but is not limited to: introductory presentations, facility tours, equipment demonstrations, parent/athlete meetings, meetings with colleagues and supervisors, orientation manuals, orientation sessions, and increased supervision during initial tasks or initial period of engagement.
- 15. Training may include, but is not limited to: certification courses, online learning, mentoring, workshop sessions, webinars, on-site demonstrations, and peer feedback.
- 16. At the conclusion of orientation and training, the individual will be required to acknowledge, in written form, that they have received and completed the orientation and training.
- 17. Monitoring may include but is not limited to: written or oral reports, observations, tracking, electronic surveillance (e.g., facility security cameras), and site visits.

How to Obtain an E-PIC or VSC

- 18. Softball New Brunswick Inc. has joined the Coaching Association of Canada's Responsible Coaching Movement and therefore has access to the E-PIC at a discounted rate. Individuals can obtain an E-PIC via https://www.sterlingtalentsolutions.ca/landing-pages/c/cac_ace/
- 19. Individuals may only obtain a Vulnerable Sector Check by visiting an RCMP office or police station, submitting two pieces of government-issued identification (one of which must have a photo), and completing any required paperwork. Fees may also be required.
- 20. Fingerprinting may be required if there is a positive match with the individual's gender and birth date.
- 21. Softball New Brunswick Inc. understands that it may be required to assist an individual with obtaining a VSC. Softball New Brunswick Inc. may need to submit a Request for VSC (**Appendix D**) or complete other documentation describing the nature of the organization and the individual's role with vulnerable individuals.

Procedure

22. Screening documents must be submitted to the following individual:

HILLARY PINEAU AT EXECUTIVEDIRECTOR@SOFTBALLNB.CA

23. An individual who refuses or fails to provide the necessary screening documents will be ineligible to volunteer or apply for the position sought. The individual will be informed that their application and/or



position will not proceed until such time as the screening documents are submitted.

24. Softball New Brunswick Inc. understands that there may be delays in receiving the results of an E-PIC or a VSC. At its discretion, Softball New Brunswick Inc. may permit the individual to participate in the role during the delay. Softball New Brunswick Inc. may withdraw this permission at any time and for any reason.
25. Softball New Brunswick Inc. recognizes that different information will be available depending on the type of screening document that the individual has submitted. For example, an E-PIC may show details of a specific offense, or not, and/or a VSC may be returned with specific information or simply a notification indicating 'cleared' or 'not cleared'. The Executive Director will use its expertise and discretion when making decisions based on the screening documents that have been submitted.
26. Following the review of the screening documents, the Executive Director will decide:
 - a) The individual has passed screening and may participate in the desired position;
 - b) The individual has passed screening and may participate in the desired position with conditions;
 - c) The individual has not passed screening and may not participate in the desired position; or
 - d) More information is required from the individual.
27. In making its decision, the Executive Director will consider the type of offense, date of offense, and relevance of the offense to the position sought.
28. The Screening Committee may decide that an individual has not passed screening if the screening documentation reveals any of the following:
 - a) If imposed in the last three years:
 - i. Any offense involving the use of a motor vehicle, including but not limited to impaired driving
 - ii. Any offense of assault, physical or psychological violence
 - iii. Any offense involving trafficking or possession of illegal drugs
 - iv. Any offense involving conduct against public morals
 - v. Any offense involving theft or fraud
 - b) If imposed at any time:
 - i. Any offense involving a Minor or Minors
 - ii. Any offense involving the possession, distribution, or sale of any child-related pornography
 - iii. Any sexual offense

Conditions and Monitoring

29. Excluding the incidents above which, if revealed, would cause the individual to not pass screening, the Screening Committee may determine that incidents revealed on an individual's screening documents may allow the individual to pass the screening process and participate in a desired position with *conditions* imposed. The Screening Committee may apply and remove conditions at its discretion and will determine the means by which adherence to conditions may be monitored.

Records

30. All records will be maintained in a confidential manner and will not be disclosed to others except as required by law, or for use in legal, quasi-legal, or disciplinary proceedings.
31. The records kept by Softball New Brunswick Inc. as part of the screening process include but are not limited



to:

- a) An individual's Vulnerable Sector Check
- b) An individual's E-PIC (for a period of three years)
- c) An individual's Screening Disclosure Form (for a period of three years)An individual's Screening Renewal Form (for a period of one year)
- d) Records of any conditions attached to an individual's registration by the Screening Committee
- e) Records of any discipline applied to any individual by Softball New Brunswick Inc. or by another sport organization



3. Are criminal charges or any other sanctions, including those from a sport body, private tribunal or government agency, currently pending or threatened against you? If so, please complete the following information for each pending charge or sanction. Attach additional pages as necessary.

Name or Type of Offense: _____

Name and Jurisdiction of Court/Tribunal: _____

Name of disciplining or sanctioning body: _____

Further Explanation: _____

PRIVACY STATEMENT

By completing and submitting this Screening Disclosure Form, I consent and authorize Softball Canada to collect, use and disclose my personal information, including all information provided on the Screening Disclosure Form as well as my Enhanced Police Information Check and/or Vulnerable Sector Check (when permitted by law) for the purposes of screening, implementation of Softball Canada's Screening Policy, administering membership services, and communicating with National Sport Organizations, Provincial Sport Organizations, Sport Clubs, and other organizations involved in the governance of sport. Softball Canada does not distribute personal information for commercial purposes.

CERTIFICATION

I hereby certify that the information contained in this Screening Disclosure Form is accurate, correct, truthful and complete.

I further certify that I will immediately inform Softball Canada of any changes in circumstances that would alter my original responses to this Screening Disclosure Form. Failure to do so may result in the withdrawal of volunteer responsibilities or other privileges and/or disciplinary action.

NAME (print): _____ DATE: _____

SIGNATURE: _____



Appendix D – Request for Vulnerable Sector Check

INTRODUCTION

Softball New Brunswick Inc. is requesting a Vulnerable Sector Check for _____ [insert individual's full name] who identifies as a _____ [insert gender identity] and who was born on _____ [insert birthdate].

DESCRIPTION OF THE ORGANIZATION

Softball New Brunswick Inc. is a not-for-profit provincial organization for the sport of softball in New Brunswick.

DESCRIPTION OF ROLE

_____ [insert individual's name] will be acting as a _____ [insert individual's role]. In this role, the individual will have access to vulnerable individuals.

CONTACT INFORMATION

If more information is required from Softball New Brunswick Inc., please contact the Screening Committee Chair:

INSERT NAME AND EMAIL ADDRESS

Signed: _____ Date: _____



ATHLETE PROTECTION POLICY

Purpose

1. This Policy describes how Persons in Authority can maintain a safe sport environment for Athletes.

Interactions between Persons in Authority and Athletes

2. For interactions between Persons in Authority and Athletes, Softball New Brunswick Inc. strongly recommends the 'Rule of Two' for all Persons in Authority who interact with athletes. The 'Rule of Two' is a directive that says that an athlete must never be alone one-on-one with an unrelated Person in Authority.
3. Softball New Brunswick Inc. recognizes that fully implementing the 'Rule of Two' in all circumstances may not be possible. Consequently, at a minimum, interactions between Persons in Authority and Athletes must respect the following:
 - a) Transparent
 - i. Encourage parents to appropriately support their children's involvement
 - ii. Allow the training environment to be open to observation by parents. Ensure an open and observable environment for all interactions between Persons in Authority and athletes. This could include leaving the door open when having a meeting, moving away from others in a public space but staying within eyesight.
 - iii. Avoid private or one-on-one situations unless they are open and observable by another adult or athlete.
 - b) Authorized
 - i. Limit any situation when a Person in Authority is alone with an athlete
 - ii. Ensure Persons in Authority do not invite or have an athlete(s) in the home without the written permission of the athlete's parent or guardian
 - iii. Ensure athletes do not find themselves in a situation where they are alone with a Person in Authority without another screened adult or athlete present unless prior written permission is obtained from the athlete's parent or guardian
 - iv. When only one athlete and Person in Authority travel to a competition, at the competition the Person in Authority and athlete should attempt to establish a "buddy" club to associate with during the competition and away from the venue
 - c) Accountable
 - i. If a situation arises where an interaction that breaks the spirit of the 'Rule of Two' arises, Persons in Authority should make themselves accountable by reporting it to a staff or volunteer supervisor

Practices and Competitions

4. Softball New Brunswick Inc. strongly recommends:
 - a) Teams or groups of athletes will always have at least two Persons in Authority with them
 - b) For mixed gender teams or groups of athletes, there will be one Person in Authority from each gender identity
 - c) Screened parents or other volunteers will be available in situations when two Persons in Authority cannot be present



- d) A Person in Authority should never be alone with an athlete prior to or following a competition or practice, unless the Person in Authority is the athlete's parent or guardian. If the athlete is the first athlete to arrive, the athlete's parent should remain until another athlete or Person in Authority arrives. Similarly, if an athlete would potentially be alone with a Person in Authority following a competition or practice, the Person in Authority should ask another Person in Authority (or a parent or guardian of another athlete) to stay until all the athletes have been picked up. If an adult is not available, then another athlete should be present in order to avoid the Person in Authority being alone with a single athlete
- e) Persons in Authority giving instructions, demonstrating skills, or facilitating drills or lessons to an individual athlete should always be doing so within earshot and eyesight of another Person in Authority

Communications

5. Softball New Brunswick Inc. will strongly recommend the following communication guidelines for all Persons in Authority who interact with athletes:
 - a) Persons in Authority may only send personal texts, direct messages on social media or emails to individual athletes when necessary and only for communicating information related to team issues and activities (e.g., non-personal information). Any such texts, messages or emails shall be professional in tone
 - b) Electronic communication between Persons in Authority and Athletes that is personal in nature should be avoided. If such communication occurs, it must be recorded and available for review by another Person in Authority and/or by the Athlete's parent/guardian (when the Athlete is a Vulnerable Participant)
 - c) Parents and guardians have the right to request that their child not be contacted by Persons in Authority using any form of electronic communication and/or to request that certain information about their child may not be distributed in any form of electronic communications
 - d) All communication between Persons in Authority and athletes must be between the hours of 6:00am and midnight unless extenuating circumstances exist
 - e) No communication concerning drugs or alcohol use (unless regarding its prohibition) is permitted
 - f) No sexually explicit language or imagery or sexually oriented conversation is permitted
 - g) Persons in Authority are not permitted to ask athletes to keep a secret for them
 - h) A Person in Authority should not become overly-involved in an athlete's personal life

Travel

6. Softball New Brunswick Inc. will strongly recommend the following travel guidelines for all Persons in Authority who travel with athletes:
 - a) No Person in Authority may drive an athlete alone unless the Person in Authority is the athlete's parent or guardian
 - b) A Person in Authority may not share a room or be alone in a hotel room with an athlete unless the Person in Authority is the athlete's parent or guardian
 - c) Room or bed checks during overnight stays must be done by two Persons in Authority
 - d) For overnight travel when athletes must share a hotel room, roommates will be age-appropriate (e.g., within 2 years of age) and of the same gender identity

Locker Room / Changing Areas

7. Softball New Brunswick Inc. will strongly recommend the following guidelines for the locker room, changing area, and meeting rooms:
 - a) Interactions (i.e., conversation) between Persons in Authority and athletes should not occur in any room where there is a reasonable expectation of privacy such as the locker room, restroom or changing area. A second adult should be present for any necessary interaction between an adult and an athlete in any such



room (e.g., adhering to the Rule of Two).

- b) If Persons in Authority are not present in the locker room or changing area, or if they are not permitted to be present, they should still be available outside the locker room or changing area and be able to enter the room or area if required, including but not limited to team communications and/or emergency

Photography / Video

- 8. Softball New Brunswick Inc. will strongly recommend the following photography / video guidelines and the use of an Image Consent Form
 - a) Parents/guardians should sign an image release form (i.e., as part of the registration process) that describes how an athlete's image may be used by Softball New Brunswick Inc.
 - b) Photographs and video may only be taken in public view, must observe generally accepted standards of decency, and be both appropriate for and in the best interest of the athlete.
 - c) The use of recording devices of any kind in rooms where there is a reasonable expectation of privacy is strictly prohibited.
 - d) Examples of photos that should be edited or deleted include:
 - i. Images with misplaced apparel or where undergarments are showing
 - ii. Suggestive or provocative poses
 - iii. Embarrassing images

Physical Contact

- 9. Softball New Brunswick Inc. understands that some physical contact between Persons in Authority and athletes may be necessary for various reasons including, but not limited to, teaching a skill or tending to an injury. Softball New Brunswick Inc. will strongly recommend the following touch guidelines:
 - a) Unless it is not possible because of serious injury or other circumstance, a Person in Authority should always clarify with an athlete where and why any touch will occur. The Person in Authority must make clear that he or she is *requesting* to touch the athlete and not *requiring* the physical contact
 - b) Infrequent, non-intentional physical contact, particularly contact that arises out of an error or a misjudgment on the part of the athlete during a training session, is permitted
 - c) Making amends, such as an apology or explanation, is encouraged to further help educate athletes on the difference between appropriate and inappropriate contact
 - d) Hugs lasting longer than 5 seconds, cuddling, physical horseplay, and physical contact initiated by the Person in Authority is not permitted. Softball New Brunswick Inc. is aware that some athletes may initiate hugging or other physical contact with a Person in Authority for various reasons (e.g., such as crying after a poor performance), but this physical contact should always be limited to circumstances where the Person in Authority believes it is in the best interest of the athlete.



Appendix A – Image Consent Form

1. Please be advised that during the year you or your child may be photographed/videoed/interviewed at various sanctioned Softball New Brunswick Inc. events. With your consent, these photos, videos, and interviews may be reproduced for use in the media (Newspapers, Brochures, Softball New Brunswick website, Television, Social Media: Twitter, Facebook, Instagram)
2. I hereby give consent to Softball New Brunswick Inc. (the “organization”) to photograph, videotape, or otherwise digitally record and use images and/or sound recordings of myself or my child or children (if applicable) to use in any public media, including radio, television, internet, social media, print or in any of the organizations or its partners’ publications, productions, or posts. I understand that the intended use of such images and information is solely for the purpose of advertising, marketing, fundraising and/or the promotional and public awareness purposes for the organization. I hereby waive any rights or interest in the images or recordings, as contemplated in this release. I acknowledge that this consent to use images and/or recordings is being made solely for the benefit of the organization and comes without any expectation of monetary compensation or other benefit to me. To the extent that any benefit accrues or might accrue to the organization from the use of images or information, I hereby and forever waive any interest in or claim to such benefits. I hereby release and forever discharge the organization (including without limitation all corporate affiliates and officers, directors, trustees, donors, employees, agents and volunteers) from any and all claims, liability, actions, suits, demands, costs, expenses or indebtedness arising out of, related to, or in any way connected with the use of images and materials described herein, and I hereby waive all rights and interest in and to such information and materials. I further acknowledge that there is no guarantee that any or all of the participants’ images or recordings will be used in any released media. I have been informed that this authorization is voluntary and is subject to revocation at any time, except to the extent that action has been taken in reliance thereon, by notifying the organization in writing.

Parent/Guardian Signature



CODE OF CONDUCT AND ETHICS

* Indicates a section that has been adapted from the UCCMS

Purpose

1. The purpose of this Code is to ensure a safe and positive environment (within Softball New Brunswick Inc.'s programs, activities, and events) by making Participants aware that there is an expectation, at all times, of appropriate behaviour consistent with Softball New Brunswick Inc.'s core values. Softball New Brunswick Inc. supports equal opportunity, prohibits discriminatory practices, and is committed to providing an environment in which all individuals are treated with respect and fairness.

Application of this Code

2. This Code applies to Participants' conduct during Softball New Brunswick Inc.'s business, activities, and events including, but not limited to, competitions, practices, tryouts, training camps, travel associated with Softball New Brunswick Inc.'s activities, Softball New Brunswick Inc.'s office environment, and any meetings.
3. A Participant who violates this Code may be subject to sanctions pursuant to Softball New Brunswick Inc.'s *Discipline and Complaints Policy*. In addition to facing possible sanction pursuant to Softball New Brunswick Inc.'s *Discipline and Complaints Policy*, a Participant who violates this Code during a competition may be ejected from the competition or the playing area, the official may delay the competition until the Participant complies with the ejection, and the Participant may be subject to any additional discipline associated with the competition.
4. *This Code applies to Participants active in the sport or who have retired from the sport where any claim regarding a potential breach of this Code occurred when the Participant was active in the sport.
5. An employee of Softball New Brunswick Inc. found to have engaged in acts of violence or harassment against any other employee, worker, contractor, member, customer, supplier, client or other third party during business hours, or at any event of Softball New Brunswick Inc., will be subject to appropriate disciplinary action subject to the terms of any of Softball New Brunswick Inc.'s relevant and applicable policies as well as the employee's Employment Agreement (if applicable).
6. This Code also applies to Participants' conduct outside of Softball New Brunswick Inc.'s business, activities, and events when such conduct adversely affects relationships within Softball New Brunswick Inc. (and its work and sport environment) and is detrimental to the image and reputation of Softball New Brunswick Inc. Such applicability will be determined by Softball New Brunswick Inc. at its sole discretion.

Persons in Authority and Maltreatment

7. *When they are a Person in Authority, Participants are responsible for knowing what constitutes Maltreatment. The categories of Maltreatment are not mutually exclusive, nor are the examples provided in each category an exhaustive list. Rather, what matters for the assessment of the Maltreatment is whether the conduct falls into one or more of the categories, not into which category it falls. Abuse, assault, Harassment, bullying, and hazing can be experienced in more than one category of Maltreatment.



8. *Maltreatment can be any of the prohibited behaviours and conduct, provided the Maltreatment occurs in any one or a combination of the following situations (The physical location(s) where the alleged Maltreatment occurred is not determinative):
- Within a sport environment;
 - When the Participant alleged to have committed Maltreatment was engaging in sport activities;
 - When the Participants involved interacted due to their mutual involvement in sport; or
 - Outside of the sport environment where the Maltreatment has a serious and detrimental impact on another Participant.
9. *It is a violation of the Code for sport administrators or other Persons in Authority to place Participants in situations that make them vulnerable to Maltreatment. This includes, but is not limited to, instructing an Athlete and coach to share a hotel room when traveling, hiring a coach who has a past history of Maltreatment, assigning guides and other support staff to a para-Athlete when the guide or support staff has a reputation for Maltreatment or assigning such a guide or support staff to a para-Athlete in the absence of consultation with the para-Athlete.

Responsibilities

10. Participants have a responsibility to:
- Maintain and enhance the dignity and self-esteem of Softball New Brunswick Inc.'s members and other individuals by:
 - Treating each other with the highest standards of respect and integrity;
 - Focusing comments or criticism appropriately and avoiding public criticism of athletes, coaches, officials, organizers, volunteers, employees, or members;
 - Consistently demonstrating the spirit of sportsmanship, sport leadership, and ethical conduct;
 - Acting, when appropriate, to correct or prevent practices that are unjustly discriminatory;
 - Consistently treating individuals fairly and reasonably; and
 - Ensuring adherence to the rules of the sport and the spirit of those rules.
 - *Refrain from any behaviour that constitutes Harassment, Workplace Harassment, Maltreatment, Workplace Violence, or Discrimination
 - Abstain from the non-medical use of drugs or the use of performance-enhancing drugs or methods. More specifically, Softball New Brunswick Inc. adopts and adheres to the Canadian Anti-Doping Program. Any infraction under this Program shall be considered an infraction of this Code and may be subject to further disciplinary action, and possible sanction, pursuant to Softball New Brunswick Inc.'s *Discipline and Complaints Policy*. Softball New Brunswick Inc. will respect any penalty enacted pursuant to a breach of the Canadian Anti-Doping Program, whether imposed by Softball New Brunswick Inc. or any other sport organization
 - Refrain from associating with any person for the purpose of coaching, training, competition, instruction, administration, management, athletic development, or supervision of the sport, who has incurred an anti-doping rule violation and is serving a sanction involving a period of ineligibility imposed pursuant to the Canadian Anti-Doping Program and/or the World Anti-Doping Code and recognized by the Canadian Centre for Ethics in Sport (CCES)
 - Refrain from the use of power or authority in an attempt to coerce another person to engage in inappropriate activities
 - Refrain from consuming tobacco products, or recreational drugs while participating in Softball New Brunswick Inc.'s programs, activities, competitions, or at event venues
 - In the case of Minors, not consume alcohol, tobacco, or cannabis at any competition or event;



- h) In the case of adults, not consume cannabis in the Workplace or in any situation associated with Softball New Brunswick Inc.'s events (subject to any requirements for accommodation), not consume alcohol during games and in situations where Minors are present, and take reasonable steps to manage the responsible consumption of alcohol in adult-oriented social situations associated with Softball New Brunswick Inc.'s events
- i) Respect the property of others and not wilfully cause damage
- j) Promote the sport in the most constructive and positive manner possible
- k) When driving a vehicle:
 - i. Not have his or her license suspended;
 - ii. Not be under the influence of alcohol, cannabis, other substances or illegal drugs; and
 - iii. Have valid car insurance
- l) Adhere to all federal, provincial, municipal and host country laws
- m) Refrain from engaging in deliberate cheating which is intended to manipulate the outcome of a competition and/or not offer or receive any bribe which is intended to manipulate the outcome of a competition
- n) Refrain from any behaviour that constitutes unethical recruitment practices. Types of activities that constitutes unethical recruitment practices include but are not limited to the following:
 - a. Attempting to convince a player to leave their current team or organization by continuing to contact that player despite having received 2 negative responses within the calendar year to the recruitment attempt. Recruitment includes any attempts by any 'individual' as defined within this policy.
 - b. Attempting to recruit a player at the field of play while that player is playing or practicing for another team on or off the field;
 - c. Attempting to recruit a player while that player is attending an event, tournament or camp with another team, whether at the field, hotel or other area. This restriction runs from the time when they leave their home until they return home;
 - d. Make promises to a player regarding playing time if the player should agree to play for the team the recruiter is representing;
 - e. Offer financial incentives to a player or the player's parents if the player plays for the team the recruiter is representing;
 - f. Accepting financial incentives from a player and/or parent/guardian in exchange of the player coming to play with the team the recruiter is representing.
 - g. Indicate to the player that they will put themselves in a better position to make a more elite team, Provincial Team, National Team, or to be recruited by a university in Canada or Internationally, if they play for the team the recruiter represents.
- o) Comply, at all times, with Softball New Brunswick Inc.'s bylaws, policies, procedures, and rules and regulations, as adopted and amended from time to time

Directors, Committee Members, and Staff

11. In addition to section 10 (above), Softball New Brunswick Inc.'s Directors, Committee Members, and Staff will have additional responsibilities to:
- a) Function primarily as a Director or Committee Member or Staff Member of Softball New Brunswick Inc.; not as a member of any other member or constituency



- b) Act with honesty and integrity and conduct themselves in a manner consistent with the nature and responsibilities of Softball New Brunswick Inc.'s business and the maintenance of Participants' confidence
- c) Ensure that Softball New Brunswick Inc.'s financial affairs are conducted in a responsible and transparent manner with due regard for all fiduciary responsibilities
- d) Conduct themselves transparently, professionally, lawfully and in good faith in the best interests of Softball New Brunswick Inc.
- e) Be independent, impartial, and not be influenced by self-interest, outside pressure, expectation of reward, or fear of criticism
- f) Behave with decorum appropriate to both circumstance and position
- g) Keep informed about Softball New Brunswick Inc.'s activities, the sport community, and general trends in the sectors in which it operates
- h) Exercise the degree of care, diligence, and skill required in the performance of their duties pursuant to the laws under which Softball New Brunswick Inc. is incorporated
- i) Respect the confidentiality appropriate to issues of a sensitive nature
- j) Respect the decisions of the majority and resign if unable to do so
- k) Commit the time to attend meetings and be diligent in preparation for, and participation in, discussions at such meetings
- l) Have a thorough knowledge and understanding of all of Softball New Brunswick Inc.'s governing documents
- m) Conform to the bylaws and policies approved by Softball New Brunswick Inc.

Coaches

12. In addition to section 10 (above), coaches have many additional responsibilities. The coach-athlete relationship is a privileged one and plays a critical role in the personal, sport, and athletic development of the athlete. Coaches must understand and respect the inherent power imbalance that exists in this relationship and must be extremely careful not to abuse it, consciously or unconsciously. Coaches will:

- a) *Avoid any behaviour that abuses the Power Imbalance inherent in the coaching position to (i) establish or maintain a sexual relationship with an Athlete that he or she is coaching, or (ii) encourage inappropriate physical or emotional intimacy with an Athlete, regardless of the Athlete's age
- b) Ensure a safe environment by selecting activities and establishing controls that are suitable for the age, experience, ability, and fitness level of the involved athletes
- c) Prepare athletes systematically and progressively, using appropriate time frames and monitoring physical and psychological adjustments while refraining from using training methods or techniques that may harm athletes
- d) Avoid compromising the present and future health of athletes by communicating and cooperating with sport medicine professionals in the diagnosis, treatment, and management of athletes' medical and psychological treatments
- e) Support the coaching staff of a training camp, provincial team, or national team; should an athlete qualify for participation with one of these programs
- f) Accept and promote athletes' personal goals and refer athletes to other coaches and sports specialists as appropriate
- g) Provide athletes (and the parents/guardians of minor athletes) with the information necessary to be involved in the decisions that affect the athlete
- h) Act in the best interest of the athlete's development as a whole person
- i) Comply with Softball New Brunswick Inc.'s *Screening Policy*, if applicable



- j) Report to Softball New Brunswick Inc. any ongoing criminal investigation, conviction, or existing bail conditions, including those for violence, child pornography, or possession, use, or sale of any illegal substance
- k) Under no circumstances provide, promote, or condone the use of drugs (other than properly prescribed medications) or performance-enhancing substances and, in the case of minors, alcohol, cannabis, and/or tobacco
- l) Respect athletes playing with other teams and, in dealings with them, not encroach upon topics or actions which are deemed to be within the realm of 'coaching', unless after first receiving approval from the coaches who are responsible for the athletes
- m) Not engage in a sexual relationship with an athlete under the age of majority;
- n) Disclose any sexual or intimate relationship with an athlete over the age of majority to Softball New Brunswick Inc. and immediately discontinue any coaching involvement with that athlete;
- o) Recognize the power inherent in the position of coach and respect and promote the rights of all participants in sport. This is accomplished by establishing and following procedures for confidentiality (right to privacy), informed participation, and fair and reasonable treatment. Coaches have a special responsibility to respect and promote the rights of participants who are in a vulnerable or dependent position and less able to protect their own rights
- p) Dress professionally, neatly, and inoffensively
- q) Use inoffensive language, taking into account the audience being addressed

Athletes

13. In addition to section 10 (above), athletes will have additional responsibilities to:
- a) Report any medical problems in a timely fashion, when such problems may limit their ability to travel, practice, or compete;
 - b) Participate and appear on-time and prepared to participate to their best abilities in all competitions, practices, training sessions, tryouts, tournaments, and events
 - c) Properly represent themselves and not attempt to participate in a competition for which they are not eligible by reason of age, classification, or other reason
 - d) Adhere to Softball New Brunswick Inc.'s rules and requirements regarding clothing and equipment
 - e) Act in a sportsmanlike manner and not display appearances of violence, foul language, or gestures to other athletes, officials, coaches, or spectators
 - f) Dress to represent the sport and themselves well and with professionalism
 - g) Act in accordance with Softball New Brunswick Inc.'s policies and procedures and, when applicable, additional rules as outlined by coaches or managers

Officials

14. In addition to section 10 (above), officials will have additional responsibilities to:
- a) Maintain and update their knowledge of the rules and rules changes
 - b) Work within the boundaries of their position's description while supporting the work of other officials
 - c) Act as an ambassador of Softball New Brunswick Inc. by agreeing to enforce and abide by national and provincial rules and regulations
 - d) Take ownership of actions and decisions made while officiating
 - e) Respect the rights, dignity, and worth of all Participants
 - f) Not publicly criticize other officials or any club or association
 - g) Act openly, impartially, professionally, lawfully, and in good faith
 - h) Be fair, equitable, considerate, independent, honest, and impartial in all dealings with others



- i) Respect the confidentiality required by issues of a sensitive nature, which may include ejections, defaults, forfeits, discipline processes, appeals, and specific information or data about Participants
- j) Honour all assignments unless unable to do so by virtue of illness or personal emergency, and in these cases inform the assignor or association at the earliest possible time
- k) When writing reports, set out the actual facts
- l) Dress in proper attire for officiating

Parents/Guardians and Spectators

15. In addition to section 10 (above), parents/guardians and spectators at events will:

- a) Encourage athletes to compete within the rules and to resolve conflicts without resorting to hostility or violence
- b) Condemn the use of violence in any form
- c) Never ridicule a participant for making a mistake during a performance or practice
- d) Provide positive comments that motivate and encourage participants' continued effort
- e) Respect the decisions and judgments of officials, and encourage athletes to do the same
- f) Support all efforts to remove verbal and physical abuse, coercion, intimidation, and sarcasm
- g) Respect and show appreciation to all competitors, and to the coaches, officials and other volunteers
- h) Not harass competitors, coaches, officials, parents/guardians, or other spectators



ABUSE POLICY

Purpose

1. Softball New Brunswick Inc. is committed to a sport environment free from abuse. The purpose of this Policy is to stress the importance of that commitment by educating Participants about abuse, outlining how Softball New Brunswick Inc. will work to prevent abuse, and how abuse or suspected abuse can be reported to and addressed by Softball New Brunswick Inc.

Zero Tolerance Statement

2. Softball New Brunswick Inc. has zero tolerance for any type of abuse. Participants are required to report instances of abuse or suspected abuse to Softball New Brunswick Inc. to be immediately addressed under the terms of the applicable policy.

Education – What is Abuse

3. Vulnerable Participants can be abused in different forms.
4. The following description of Child / Youth Abuse has been modified and adapted from Ecclesiastical's *Guidelines for Developing a Safety & Protection Policy for Children / Youth / Vulnerable Adults*:

Child / Youth Abuse

5. "Child abuse" refers to the violence, mistreatment or neglect that a child or adolescent may experience while in the care of someone they depend on or trust. There are many different forms of abuse and a child may be subjected to more than one form:
 - a) **Physical abuse** involves single or repeated instances of deliberately using force against a child in such a way that the child is either injured or is at risk of being injured. Physical abuse includes beating, hitting, shaking, pushing, choking, biting, burning, kicking or assaulting a child with a weapon. It also includes holding a child under water, or any other dangerous or harmful use of force or restraint.
 - b) **Sexual abuse** and exploitation involve using a child for sexual purposes. Examples of child sexual abuse include fondling, inviting a child to touch or be touched sexually, intercourse, rape, incest, sodomy, exhibitionism, or involving a child in prostitution or pornography.
 - c) **Neglect** is often chronic, and it usually involves repeated incidents. It involves failing to provide what a child needs for his or her physical, psychological or emotional development and well being. For example, neglect includes failing to provide a dependent child with food, clothing, shelter, cleanliness, medical care, or protection from harm.
 - d) **Emotional abuse** involves harming a child's sense of self-worth. It includes acts (or omissions) that result in, or place a child at risk of, serious behavioural, cognitive, emotional, or mental health problems. For example, emotional abuse may include aggressive verbal threats, social isolation, intimidation, exploitation, or routinely making unreasonable demands. It also includes exposing the child to violence.
6. An abuser may use a number of different tactics to gain access to children, exert power and control over them, and prevent them from telling anyone about the abuse or seeking support. The abuse may happen once, or it may occur in a repeated and escalating pattern over a period of months or years. The abuse may change form over time.
7. Abuse of children or youth in sport can include emotional maltreatment, neglect, and physical maltreatment.



- a) **Emotional Maltreatment** – A coach’s failure to provide a developmentally-appropriate and supportive environment. Emotional abuse is at the foundation of all other forms of maltreatment (sexual, physical and neglect). In sports, this conduct has the potential to cause emotional or psychological harm to an athlete when it is persistent, pervasive or patterned acts (i.e., yelling at an athlete once does not constitute maltreatment). Examples of emotional maltreatment include:
- i. Refusal to recognize an athlete’s worth or the legitimacy of an athlete’s needs (including complaints of injury/pain, thirst or feeling unwell)
 - ii. Creating a culture of fear, or threatening, bullying or frightening an athlete
 - iii. Frequent name-calling or sarcasm that continually “beats down” an athlete’s self-esteem
 - iv. Embarrassing or humiliating an athlete in front of peers
 - v. Excluding or isolating an athlete from the group
 - vi. Withholding attention
 - vii. Encouraging an athlete to engage in destructive and antisocial behaviour, reinforcing deviance, or impairing an athlete’s ability to behave in socially appropriate ways
 - viii. Over-pressuring; whereby the coach imposes extreme pressure upon the athlete to behave and achieve in ways that are far beyond the athlete’s capabilities
 - ix. Verbally attacking an athlete personally (e.g., belittling them or calling them worthless, lazy, useless, fat or disgusting).
 - x. Routinely or arbitrarily excluding athletes from practice
 - xi. Using conditioning as punishment
 - xii. Throwing sports equipment, water bottles or chairs at, or in the presence of, athletes
 - xiii. Body shaming – making disrespectful, hurtful or embarrassing comments about an athlete’s physique
- b) **Neglect** - acts of omission (i.e., the coach should act to protect the health/well-being of an athlete but does not). Examples of neglect include:
- i. Isolating an athlete in a confined space or stranded on equipment, with no supervision, for an extended period
 - ii. Withholding, recommending against, or denying adequate hydration, nutrition, medical attention or sleep
 - iii. Ignoring an injury
 - iv. Knowing about sexual abuse of an athlete but failing to report it
- c) **Physical Maltreatment** - involves contact or non-contact behaviour that can cause physical harm to an athlete. It also includes any act or conduct described as physical abuse or misconduct (e.g., child abuse, child neglect and assault). Almost all sports involve strenuous physical activity. Athletes regularly push themselves to the point of exhaustion. However, any activity that physically harms an athlete—such as extreme disciplinary actions or punishment—is unacceptable. Physical maltreatment can extend to seemingly unrelated areas including inadequate recovery times for injuries and restricted diet. Examples of physical maltreatment include:
- i. Punching, beating, biting, striking, choking or slapping an athlete
 - ii. Intentionally hitting an athlete with objects or sporting equipment
 - iii. Providing alcohol to an athlete under the legal drinking age
 - iv. Providing illegal drugs or non-prescribed medications to any athlete
 - v. Encouraging or permitting an athlete to return to play prematurely or without the clearance of a medical professional, following a serious injury (e.g., a concussion)
 - vi. Prescribed dieting or other weight-control methods without regard for the nutritional well-being and health of an athlete



- vii. Forcing an athlete to assume a painful stance or position for no athletic purpose, or excessive repetition of a skill to the point of injury
 - viii. Using excessive exercise as punishment (e.g., stretching to the point of causing the athlete to cry, endurance conditioning until the athlete vomits)
8. Importantly, emotional and physical maltreatment does not include professionally-accepted coaching methods (per the NCCP) of skill enhancement, physical conditioning, team building, discipline, or improving athletic performance.
9. Potential warning signs of abuse of children or youth can include:
- a) Recurrent unexplained injuries
 - b) Alert behaviour; child seems to always be expecting something bad to happen
 - c) Often wears clothing that covers up their skin, even in warm weather
 - d) Child startles easily, shies away from touch or shows other skittish behaviour
 - e) Constantly seems fearful or anxious about doing something wrong
 - f) Withdrawn from peers and adults
 - g) Behaviour fluctuates between extremes (e.g., extremely cooperative or extremely demanding)
 - h) Acting either inappropriately beyond their age (like an adult; taking care of other children) or inappropriately younger than their age (like an infant; throwing tantrums)
 - i) Acting out in an inappropriate sexual way with toys or objects
 - j) New adult words for body parts and no obvious source
 - k) Self-harm (e.g., cutting, burning or other harmful activities)
 - l) Not wanting to be alone with a particular child or young person

Vulnerable Adult Abuse

10. Although individuals may be abused at virtually any life stage – childhood, adolescence, young adulthood, middle age, or old age – the nature and consequences of abuse may differ depending on an individual's situation, disability, or circumstance.
11. Abuse of vulnerable adults is often described as a misuse of power and a violation of trust. Abusers may use a number of different tactics to exert power and control over their victims. Abuse may happen once, or it may occur in a repeated and escalating pattern over months or years. The abuse may take many different forms, which may change over time:
- a) **Psychological abuse** includes attempts to dehumanize or intimidate vulnerable adults. Any verbal or non-verbal act that reduces their sense of self-worth or dignity and threatens their psychological and emotional integrity is abuse. This type of abuse may include, for example
 - i. Threatening to use violence
 - ii. Threatening to abandon them
 - iii. Intentionally frightening them
 - iv. Making them fear that they will not receive the food or care they need
 - v. Lying to them
 - vi. Failing to check allegations of abuse against them
 - b) **Financial abuse** encompasses financial manipulation or exploitation, including theft, fraud, forgery, or extortion. It includes using a vulnerable adult's money or property in a dishonest manner or failing to use a vulnerable adult's assets for their welfare. Abuse occurs any time someone acts without consent in a



way that financially or personally benefits one person at the expense of another. This type of abuse against a vulnerable adult may include, for example:

- i. Stealing their money, disability cheques, or other possessions
- ii. Wrongfully using a Power of Attorney
- iii. Failing to pay back borrowed money when asked

- c) **Physical abuse** includes any act of violence – whether or not it results in physical injury. Intentionally inflicting pain or injury that results in either bodily harm or mental distress is abuse. Physical abuse may include, for example:
- i. Beating
 - ii. Burning or scalding
 - iii. Pushing or shoving
 - iv. Hitting or slapping
 - v. Rough handling
 - vi. Tripping
 - vii. Spitting
- d) All forms of sexual abuse are also applicable to vulnerable adults

12. Potential warning signs of abuse of vulnerable adults can include:

- a) Depression, fear, anxiety, passivity
- b) Unexplained physical injuries
- c) Dehydration, malnutrition, or lack of food
- d) Poor hygiene, rashes, pressure sores
- e) Over-sedation

Preventing Abuse

13. Softball New Brunswick Inc. will enact measures aimed at preventing abuse. These measures include screening, orientation, training, practice, and monitoring.

Screening

14. Persons in Authority who coach, volunteer, officiate, deliver developmental programs, or who accompany a team to an event or competition, who are paid staff, or otherwise engage with Vulnerable Participants who fall under Softball New Brunswick Inc.'s authority shall be screened according to the organization's *Screening Policy*.
15. Softball New Brunswick Inc. will use the *Screening Policy* to determine the level of trust, authority, and access that each Person in Authority has with Vulnerable Participants. Each level of risk will be accompanied by increased screening procedures which may include the following, singularly or in combination:
- a) Completing an Application Form for the position sought (which includes alerting Person in Authority that they must agree to adhere with the organization's policies and procedures (including this *Abuse Policy*))
 - b) Completing a Screening Declaration Form
 - c) Providing letters of reference
 - d) Providing a Criminal Record Check ("CRC") and/or Vulnerable Sector Check ("VSC")
 - e) Providing a driver's abstract (for Persons in Authority who transport Vulnerable Participants)
 - f) Other screening procedures, as required



16. A Person in Authority's failure to participate in the screening process or pass the screening requirements as determined by a Screening Committee, will result in the Person in Authority's ineligibility for the position sought.

Orientation and Training

17. Softball New Brunswick Inc. will deliver orientation and training to those Persons in Authority who have access to, or interact with, Vulnerable Participants. The orientation and training, and their frequency, will be based on the level of risk, as described in the *Screening Policy*.
18. Orientation may include, but is not limited to: introductory presentations, facility tours, equipment demonstrations, parent/athlete meetings, meetings with colleagues and supervisors, orientation manuals, orientation sessions, and increased supervision during initial tasks or periods of engagement.
19. Training may include, but is not limited to: certification courses, online learning, mentoring, workshop sessions, webinars, on-site demonstrations, and peer feedback.
20. At the conclusion of the orientation and training, Softball New Brunswick Inc. will maintain a record that the Person in Authority has received and completed the training.

Practice

21. When Persons in Authority interact with Vulnerable Participants, they are required to enact certain practical approaches to these interactions. These include, but are not limited to:
 - a) Limiting physical interactions to non-threatening or non-sexual touching (e.g., high-fives, pats on the back or shoulder, handshakes, specific skill instruction, etc.)
 - b) Ensuring that Vulnerable Participants are always supervised by more than one Person in Authority
 - c) Ensuring that more than one person is responsible for team selection (thereby limiting the consolidation of power onto one Person in Authority)
 - d) Ensuring that all electronic communication with Vulnerable Participants is open and observable
 - e) Ensuring that parents/guardians are aware that some non-personal communication between Persons in Authority and Vulnerable Participants (e.g., coaches and athletes) may take place electronically (e.g., by texting) and that this type of communication is now considered to be commonplace, especially with older Vulnerable Participants (e.g., teenagers). Persons in Authority are aware that such communication is subject to Softball New Brunswick Inc.'s *Code of Conduct and Ethics* and *Social Media Policy*.
 - f) When traveling with Vulnerable Participants, the Person in Authority will not transport Vulnerable Participants without another adult present and will not stay in the same overnight accommodation location without additional adult supervision.

Monitoring

22. Softball New Brunswick Inc. will regularly monitor those Persons in Authority who have access to, or interact with, Vulnerable Participants. The monitoring will be based on the level of risk, as described in the *Screening Policy*.
23. Monitoring may include, but is not limited to: regular status reports, logs, supervisor meetings, supervisor on-site check-ins, feedback provided directly to the organization (from peers and parents/athletes), and regular evaluations.



Reporting Abuse

24. Reports of abuse that are shared confidentially with a Person in Authority by a Vulnerable Participant may require the Person in Authority to report the incident to parents/guardians, Softball New Brunswick Inc. or the police. Persons in Authority must respond to such reports in a non-judgemental, supportive and comforting manner but must also explain that the report may need to be escalated to the proper authority or to the Vulnerable Participant's parent/guardian.

25. Complaints or reports that describe an element of **abuse** will be addressed by the process(es) described in Softball New Brunswick Inc.'s *Discipline and Complaints Policy* and the *Investigations Policy*.



INVESTIGATIONS POLICY

* Indicates a section that has been adapted from the UCCMS

Determination and Disclosure

1. When a complaint is submitted in accordance with Softball New Brunswick Inc.'s *Discipline and Complaints Policy*, the Case Manager will determine if such complaint should be investigated.
2. Softball New Brunswick Inc. will adhere to all disclosure and reporting responsibilities required by the Government of Canada and, if applicable, any government entity, local police force, or child protection agency.

Investigation

3. Complaints that are investigated will continue to be addressed by the process(es) described in the *Discipline and Complaints Policy*. However, the Case Manager may also appoint an Investigator to investigate the allegations.
4. The Investigator must be an independent third-party skilled in investigating. The Investigator must not be in a conflict of interest situation and should have no connection to either party.
5. Federal and/or Provincial legislation related to Workplace Harassment may apply to the investigation if Harassment was directed toward a worker in a Workplace. The Investigator should review workplace safety legislation and/or consult independent experts to determine whether legislation applies to the complaint.
6. The investigation may take any form as decided by the Investigator, guided by any applicable Federal and/or Provincial legislation. The investigation may include:
 - a) Complainant interviewed;
 - b) Witnesses interviewed;
 - c) Statement of facts (complainant's perspective) prepared by Investigator and acknowledged by Complainant;
 - d) Statement delivered to Respondent;
 - e) Respondent interviewed;
 - f) Witnesses interviewed; and
 - g) Statement of facts (respondent's perspective) prepared by Investigator and acknowledged by Respondent.

Investigator's Report

7. In accordance with the timelines determined by the Case Manager, who may modify the timelines as described in the *Discipline and Complaints Policy*, the Investigator will prepare and submit a Report.
8. The Investigator's Report should include a summary of evidence from the parties (including both statements of facts, if applicable) and recommendations from the Investigator of whether or not, on a balance of probabilities, a breach of the *Code of Conduct and Ethics* occurred.
9. *The Investigator must be aware that sport-specific differences exist with respect to such aspects as acceptable levels of touch, physical contact, and aggression during training or competition and will consider such differences during the investigative process.



10. The Investigator's Report will be provided to the Case Manager who will disclose it, at their discretion, to Softball New Brunswick Inc. and/or the External Discipline Panel or Internal Discipline Chair (as applicable) or any other third party. A summary of the report may be provided to the parties.
11. Should the Investigator find that there are possible instances of offence under the *Criminal Code*, particularly related to Criminal Harassment (or Stalking), Uttering Threats, Assault, Sexual Interference, or Sexual Exploitation, the Investigator shall advise the Complainant to refer the matter to police. The Investigator will further inform Softball New Brunswick Inc. that the matter should be directed to the police.
12. The Investigator must also inform Softball New Brunswick Inc. of any findings of criminal activity. Softball New Brunswick Inc. may decide whether to report such findings to police but is required to inform police if there are findings related to the trafficking of doping drugs or materials, any sexual crime involving minors, fraud against Softball New Brunswick Inc., or other offences where the lack of reporting would bring Softball New Brunswick Inc.'s reputation into disrepute.
13. The Internal Discipline Chair, Case Manager or the External Discipline Panel, as applicable, shall consider the Investigator's Report, in addition to submissions from the parties, prior to deciding on the complaint.

Reprisal and Retaliation

14. *A Participant who submits a complaint to Softball New Brunswick Inc. or who gives evidence in an investigation may not be subject to reprisal or retaliation from any individual or group. Any such conduct may constitute Maltreatment and will be subject to disciplinary proceedings pursuant to the *Discipline and Complaints Policy*.

False Allegations

15. An individual who submits allegations that the Investigator determines to be false or without merit may be subject to a complaint pursuant to the *Discipline and Complaints Policy*. In such circumstances, Softball New Brunswick Inc. or the individual against whom the false allegations were submitted may act as the Complainant.

Confidentiality

16. The information obtained about an incident or complaint (including identifying information about any individuals involved) will remain confidential, unless disclosure is necessary for the purpose of investigating or taking corrective action or is otherwise required by law.
17. The Investigator will make every effort to preserve the confidentiality of the complainant, respondent, and any other party. However, Softball New Brunswick Inc. recognizes that maintaining anonymity of any party may be difficult for the Investigator during the investigation.



DISCIPLINE AND COMPLAINTS POLICY

* Indicates a section that has been adapted from the UCCMS

Purpose

1. Participants are expected to fulfill certain responsibilities and obligations including, but not limited to, complying with Softball New Brunswick Inc.'s policies, By-laws, rules and regulations, and *Code of Conduct and Ethics*. Non-compliance may result in sanctions pursuant to this Policy.

Principles

2. *The following principles guide the findings and determinations under this Policy:
 - a) Any form of Maltreatment violates the integrity of Participants and undermines the values of Canadian sport.
 - b) Sanctions imposed will reflect the seriousness of the Maltreatment and the harm to those affected and the values of Canadian sport.

Application of this Policy

3. This Policy applies to all Participants.
4. This Policy applies to matters that may arise during Softball New Brunswick Inc.'s business, activities, and events including, but not limited to, competitions, practices, tryouts, training camps, travel associated with Softball New Brunswick Inc.'s activities, and any meetings.
5. This Policy also applies to Participants' conduct outside of Softball New Brunswick Inc.'s business, activities, and events when such conduct adversely affects relationships within Softball New Brunswick Inc. (and its work and sport environment), is detrimental to the image and reputation of Softball New Brunswick Inc., or upon the acceptance of Softball New Brunswick Inc. Applicability or acceptance will be determined by Softball New Brunswick Inc. at its sole discretion.
6. *This Policy applies to alleged breaches of the *Code of Conduct and Ethics* by Participants who have retired from the sport where any claim regarding a potential breach of the *Code of Conduct and Ethics* occurred when the Participant was active in the sport. In addition, this Policy will apply to breaches of the *Code of Conduct and Ethics* that occurred when the Participants involved interacted due to their mutual involvement in the sport or, if the breach occurred outside of the sport environment, if the breach has a serious and detrimental impact on the Participant(s).
7. This Policy does not prevent immediate discipline or sanction from being applied as reasonably required. Further discipline may be applied according to this Policy. Any infractions or complaints occurring within competition will be dealt with by the procedures specific to the competition, if applicable. In such situations, disciplinary sanctions will be for the duration of the competition, training, activity, or event only.
8. An employee of Softball New Brunswick Inc. who is a Respondent will be subject to appropriate disciplinary action in accordance with any of Softball New Brunswick Inc.'s applicable policies, as well as the employee's Employment Agreement, if applicable. Violations may result in a warning, reprimand, restrictions, suspension, or other disciplinary actions up to and including termination of employment.



Alignment

9. Softball New Brunswick Inc. recognizes that Participants may also be registered with Local Associations or clubs. Softball New Brunswick Inc. requires that Local Organizations and clubs submit discipline decisions rendered at the local/club level involving Participants to Softball New Brunswick Inc.

Adult Representative

10. Complaints may be brought for or against a Participant who is a Minor. Minors must have a parent/guardian or other adult serve as their representative during this process.
11. Communication from the Internal Discipline Chair or Case Manager, as applicable, must be directed to the minor's representative.
12. A Minor is not required to attend an oral hearing, if held.

Reporting a Complaint

13. Any person may report a complaint to Softball New Brunswick Inc. or to Softball New Brunswick Inc.'s Case Manager (when identified). If a Case Manager has not been previously identified, Softball New Brunswick Inc. will appoint a Case Manager and direct that person to receive the complaint.

The current Case Manager is Hillary Pineau who may be contacted as follows:

Email: executivedirector@softballnb.ca

14. Softball New Brunswick Inc. may, in its sole discretion, act as the Complainant and initiate the complaint process under the terms of this Policy. In such cases, Softball New Brunswick Inc. will identify an individual representative of the organization.

Case Manager Responsibilities

15. Upon receipt of a complaint, the Case Manager has a responsibility to:
 - a) Determine the appropriate jurisdiction to manage the complaint and consider the following:
 - i. Whether the complaint should be handled by a Local Association, Softball Canada or by Softball New Brunswick Inc. In making this decision, the Case Manager will consider:
 - a. whether the incident has occurred within the business, activities or events of the Local Association, Softball Canada or Softball New Brunswick Inc.; and
 - b. if the Local Association is otherwise unable to manage the complaint for valid and justifiable reasons, such as a conflict of interest or due to a lack of capacity
 - ii. If the Case Manager determines that the complaint or incident should be handled by the appropriate Local Association, that Local Association may use its own policies to resolve the dispute or may adopt this Policy. In such instance, any reference to Case Manager below shall be understood as a reference to the Local Association's Case Manager and references to Softball New Brunswick Inc. shall be understood to be references to the Local Association
 - iii. If the Case Manager determines that the complaint or incident should be handled by Softball Canada, the Case Manager will direct the complainant to submit the complaint to Softball Canada pursuant to its policies.
 - b) Determine whether the complaint is frivolous and/or within the jurisdiction of this Policy and, if so, the complaint will be dismissed immediately and the Case Manager's decision to dismiss the complaint may not be appealed;
 - c) Propose the use of alternative dispute resolution techniques;



- d) Determine if the alleged incident should be investigated pursuant to the *Investigations Policy*; and/or
- e) Choose which process (Process #1 or Process #2) should be followed, and may use the following examples as a general guideline:
 - a) Process #1 - the Complaint alleges the following incidents:
 - i. Disrespectful, abusive, racist, or sexist comments or behaviour
 - ii. Disrespectful conduct
 - iii. Minor incidents of violence (e.g., tripping, pushing, elbowing)
 - iv. Conduct contrary to the values of Softball New Brunswick Inc.
 - v. Non-compliance with Softball New Brunswick Inc.'s policies, procedures, rules, or regulations
 - vi. Minor violations of the *Code of Conduct and Ethics*
 - b) Process #2 - the Complaint alleges the following incidents:
 - i. Repeated minor incidents
 - ii. Any incident of hazing
 - iii. Behaviour that constitutes harassment, sexual harassment, or sexual misconduct
 - iv. Major incidents of violence (e.g., fighting, attacking, sucker punching)
 - v. Pranks, jokes, or other activities that endanger the safety of others
 - vi. Conduct that intentionally interferes with a competition or with any athlete's preparation for a competition
 - vii. Conduct that intentionally damages Softball New Brunswick Inc.'s image, credibility, or reputation
 - viii. Consistent disregard for Softball New Brunswick Inc.'s bylaws, policies, rules, and regulations
 - ix. Major or repeated violations of the *Code of Conduct and Ethics*
 - x. Intentionally damaging Softball New Brunswick Inc.'s property or improperly handling Softball New Brunswick Inc.'s monies
 - xi. Abusive use of alcohol, any use or possession of alcohol by minors, or use or possession of illicit drugs and narcotics
 - xii. A conviction for any *Criminal Code* offense
 - xiii. Any possession or use of banned performance enhancing drugs or methods

Process #1: Handled by Internal Discipline Chair

- 16. The Internal Discipline Chair will be a Director of the Board, or an individual appointed by the President of Softball New Brunswick Inc. to handle the duties of the Internal Discipline Chair. Internal Discipline Chair
Internal Discipline Chair
- 17. The Internal Discipline Chair appointed to handle a complaint or incident must be unbiased and not in a conflict of interest situation.

Sanctions

- 18. Following the determination that the complaint or incident should be handled under Process #1, the Internal Discipline Chair will review the submissions and may:
 - a) Recommend mediation;
 - b) Make a decision;
 - c) Ask the Complainant and the Respondent for either written or oral submissions regarding the complaint or incident; or
 - d) Convene the parties to a meeting, either in person or by way of video or teleconference in order to ask the parties questions



19. Thereafter, the Internal Discipline Chair shall determine if a breach occurred and, if so, if one or more sanctions should be applied (see: **Sanctions**).
20. The Internal Discipline Chair will inform the Parties of the decision, which will take effect immediately.
21. Records of all sanctions will be maintained by Softball New Brunswick Inc.

Request for Reconsideration

22. The sanction may not be appealed until the completion of a request for reconsideration. However, the Respondent may contest the sanction by submitting a Request for Reconsideration within four (4) days of receiving the sanction. In the Request for Reconsideration, the Respondent must indicate:
 - a) Why the sanction is inappropriate;
 - b) Summary of evidence that the Respondent will provide to support the Respondent's position; and
 - c) What penalty or sanction (if any) would be appropriate.
23. Upon receiving a Request for Reconsideration, the Internal Discipline Chair may decide to accept or reject the Respondent's suggestion for an appropriate sanction.
24. Should the Internal Discipline Chair accept the Respondent's suggestion for an appropriate sanction, that sanction will take effect immediately.
25. Should the Internal Discipline Chair not accept the Respondent's suggestion for an appropriate sanction, the initial complaint or incident will be handled under Process #2 of this Policy.

Process #2: Handled by Case Manager and External Discipline Panel

Case Manager

26. Following the determination that the complaint or incident should be handled under Process #2, the Case Manager has a responsibility to:
 - a) Determine whether the complaint is frivolous and/or within the jurisdiction of this Policy
 - b) Propose the use of Softball New Brunswick Inc.'s *Dispute Resolution Policy*
 - c) Appoint the External Discipline Panel, if necessary
 - d) Coordinate all administrative aspects and set timelines
 - e) Provide administrative assistance and logistical support to the External Discipline Panel as required
 - f) Provide any other service or support that may be necessary to ensure a fair and timely proceeding

Procedures

27. If the Case Manager determines the complaint is:
 - a) Frivolous or outside the jurisdiction of this Policy, the complaint will be dismissed immediately
 - b) Not frivolous and within the jurisdiction of this Policy, the Case Manager will notify the Parties that the complaint is accepted and of the applicable next steps
28. The Case Manager's decision to accept or dismiss the complaint may not be appealed.
29. The Case Manager will establish and adhere to timelines that ensure procedural fairness and that the matter is heard in a timely fashion.



30. After notifying the Parties that the complaint has been accepted, the Case Manager may propose using Softball New Brunswick Inc.'s *Dispute Resolution Policy* with the objective of resolving the dispute. If applicable, and if the dispute is not resolved, or if the parties refuse to use the *Dispute Resolution Policy*, the Case Manager will appoint an External Discipline Panel, which shall consist of a single Arbitrator, to hear the complaint. In extraordinary circumstances, and at the discretion of the Case Manager, an External Discipline Panel of three persons may be appointed to hear the complaint. In this event, the Case Manager will appoint one of the External Discipline Panel's members to serve as the Chair.
31. The Case Manager, in cooperation with the External Discipline Panel, will then decide the format under which the complaint will be heard. This decision may not be appealed. The format of the hearing may be an oral in-person hearing, an oral hearing by telephone or other communication medium, a hearing based on a review of documentary evidence submitted in advance of the hearing, or a combination of these methods. The hearing will be governed by the procedures that the Case Manager and the External Discipline Panel deem appropriate in the circumstances, provided that:
- The Parties will be given appropriate notice of the day, time, and place of the hearing, in the case of an oral in-person hearing or an oral hearing by telephone or other communication medium
 - Copies of any written documents which the parties wish to have the External Discipline Panel consider will be provided to all Parties, through the Case Manager, in advance of the hearing
 - The Parties may engage a representative, advisor, or legal counsel at their own expense
 - The External Discipline Panel may request that any other individual participate and give evidence at the hearing
 - The External Discipline Panel may allow as evidence at the hearing any oral evidence and document or thing relevant to the subject matter of the complaint, but may exclude such evidence that is unduly repetitious, and shall place such weight on the evidence as it deems appropriate
 - The decision will be by a majority vote of the External Discipline Panel
32. If the Respondent acknowledges the facts of the incident, the Respondent may waive the hearing, in which case the External Discipline Panel will determine the appropriate sanction. The External Discipline Panel may still hold a hearing for the purpose of determining an appropriate sanction.
33. The hearing will proceed in any event, even if a Party chooses not to participate in the hearing.
34. If a decision may affect another party to the extent that the other party would have recourse to a complaint or an appeal in their own right, that party will become a Party to the current complaint and will be bound by the decision.
- 35.** In fulfilling its duties, the External Discipline Panel may obtain independent advice.

Decision

36. After hearing and/or reviewing the matter, the External Discipline Panel will determine whether an infraction has occurred and, if so, the sanctions to be imposed. Within fourteen (14) days of the hearing's conclusion, the External Discipline Panel's written decision, with reasons, will be distributed to all Parties, the Case Manager, and Softball New Brunswick Inc. In extraordinary circumstances, the External Discipline Panel may first issue a verbal or summary decision soon after the hearing's conclusion, with the full written decision to be issued before the end of the fourteen (14) day period. The decision will be considered a matter of public record unless decided otherwise by the External Discipline Panel.



Sanctions

37. *Prior to determining sanctions, the Internal Discipline Chair or External Discipline Panel, as applicable, will consider factors relevant to determining appropriate sanctions which include:
- The nature and duration of the Respondent's relationship with the Complainant, including whether there is a Power Imbalance;
 - The Respondent's prior history and any pattern of inappropriate behaviour or Maltreatment;
 - The ages of the individuals involved;
 - Whether the Respondent poses an ongoing and/or potential threat to the safety of others;
 - The Respondent's voluntary admission of the offense(s), acceptance of responsibility for the Maltreatment, and/or cooperation in the process of Softball New Brunswick Inc.;
 - Real or perceived impact of the incident on the Complainant, sport organization or the sporting community;
 - Circumstances specific to the Respondent being sanctioned (e.g. lack of appropriate knowledge or training regarding the requirements in the *Code of Conduct and Ethics*; addiction; disability; illness);
 - Whether, given the facts and circumstances that have been established, continued participation in the sport community is appropriate;
 - A Respondent who is in a position of trust, intimate contact or high-impact decision-making may face more serious sanctions; and/or
 - Other mitigating and aggravating circumstances
38. Prior to determining sanctions, the Internal Discipline Chair or External Discipline Panel, as applicable, will consider the On-Field Conduct Disciplinary Guidelines and any mandatory minimum sanctions that are described in those Guidelines.
39. *Any single factor, if severe enough, may be sufficient to justify the sanction(s) imposed. A combination of several factors may justify elevated or combined sanctions.
40. *The Internal Discipline Chair or External Discipline Panel, as applicable, may apply the following disciplinary sanctions, singularly or in combination:
- Verbal or Written Warning** - A verbal reprimand or an official, written notice and formal admonition that a Participant has violated the *Code of Conduct and Ethics* and that more severe sanctions will result should the Participant be involved in other violations
 - Education** - The requirement that a Participant undertake specified educational or similar remedial measures to address the violation(s) of the *Code of Conduct and Ethics*
 - Probation** - Should any further violations of the *Code of Conduct and Ethics* occur during the probationary period, will result in additional disciplinary measures, likely including a period of suspension or permanent ineligibility. This sanction can also include loss of privileges or other conditions, restrictions, or requirements for a specified period of time
 - Suspension** - Suspension, either for a set time or until further notice, from participation, in any capacity, in any program, practice, activity, event, or competition sponsored by, organized by, or under the auspices of Softball New Brunswick Inc. A suspended Participant is eligible to return to participation, but reinstatement may be subject to certain restrictions or contingent upon the Participant satisfying specific conditions noted at the time of suspension
 - Eligibility Restrictions** - Restrictions or prohibitions from some types of participation but allowing participation in other capacities under strict conditions



- f) **Permanent Ineligibility** - Permanent ineligibility to participate, in any sport, in any capacity, in any program, activity, event, or competition sponsored by, organized by, or under the auspices of Softball New Brunswick Inc.
- g) **Other Discretionary Sanctions** - Other sanctions may be imposed, including, but not limited to, other loss of privileges, no contact directives, a fine or a monetary payment to compensate for direct losses, or other restrictions or conditions as deemed necessary or appropriate

41. *The Internal Discipline Chair or External Discipline Panel, as applicable, may apply the following presumptive sanctions which are presumed to be fair and appropriate for the listed Maltreatment:

- a) Sexual Maltreatment involving a Minor Complainant shall carry a presumptive sanction of permanent ineligibility;
- b) Sexual Maltreatment, Physical Maltreatment with contact, and Maltreatment related to interference or manipulation of process shall carry a presumptive sanction of either a period of suspension or eligibility restrictions.
- c) While a Respondent has pending charges or dispositions in violation of the criminal law, the presumptive sanction shall be a period of suspension

42. A Participant's conviction for a *Criminal Code* offense shall carry a presumptive sanction of permanent ineligibility from participating with Softball New Brunswick Inc. *Criminal Code* offences may include, but are not limited to:

- a) Sexual Maltreatment involving a Minor Complainant shall carry a presumptive sanction of permanent ineligibility;
- b) Sexual Maltreatment, Physical Maltreatment with contact, and Maltreatment related to interference or manipulation of process shall carry a presumptive sanction of either a period of suspension or eligibility restrictions.
- c) While a Respondent has pending charges or dispositions in violation of the criminal law, the presumptive sanction shall be a period of suspension

43. Unless the External Discipline Panel decides otherwise, any disciplinary sanctions will begin immediately, notwithstanding an appeal. Failure to comply with a sanction as determined by the External Discipline Panel will result in an automatic suspension until such time as compliance occurs.

44. Records of all decisions will be maintained by Softball New Brunswick Inc.

Appeals

45. The decision of the External Discipline Panel may be appealed in accordance with Softball New Brunswick Inc.'s *Appeal Policy*.

Suspension Pending a Hearing

46. The Executive Director and President may, after consultation and at their sole discretion, determine that an alleged incident is of such seriousness as to warrant suspension of a Participant pending completion of a criminal process, the hearing, or a decision of the External Discipline Panel. If the complaint is against either the President or Executive Director, such decision shall be made by the External Discipline Panel, upon application by the Complainant.

Confidentiality



47. The discipline and complaints process is confidential and involves only the Parties, the Case Manager, the External Discipline Panel, and any independent advisors to the External Discipline Panel. Once initiated and until a decision is released, none of the Parties will disclose confidential information relating to the discipline or complaint to any person not involved in the proceedings.

Timelines

48. If the circumstances of the complaint are such that adhering to the timelines outlined by this Policy will not allow a timely resolution to the complaint, the External Discipline Panel may direct that these timelines be revised.

Records and Distribution of Decisions

49. Other individuals or organizations, including but not limited to, national sport organizations, provincial sport organizations, sport clubs, etc., may be advised of any decisions rendered in accordance with this Policy.

50. *Softball New Brunswick Inc. recognizes that a publicly-available searchable database or registry of Respondents who have been sanctioned, or whose eligibility to participate in sport has in some way been restricted, may be maintained and may be subject to provisions in the UCCMS.



DISPUTE RESOLUTION POLICY

Purpose

1. Softball New Brunswick Inc. supports the principles of Alternative Dispute Resolution (ADR) and is committed to the techniques of negotiation, facilitation, and mediation as effective ways to resolve disputes. Alternative Dispute Resolution also avoids the uncertainty, costs, and other negative effects associated with lengthy appeals or complaints, or with litigation.
2. Softball New Brunswick Inc. encourages all Participants to communicate openly, collaborate, and use problem-solving and negotiation techniques to resolve their differences. Softball New Brunswick Inc. believes that negotiated settlements are usually preferable to outcomes resolved through other dispute resolution techniques. Negotiated resolutions to disputes with and among Participants are strongly encouraged.

Application of this Policy

3. This Policy applies to all Participants.
4. Opportunities for Alternative Dispute Resolution may be pursued at any point in a dispute when all parties to the dispute agree that such a course of action would be mutually beneficial.

Facilitation and Mediation

5. The Case Manager may request that the parties consider Alternative Dispute Resolution and/or mediation with the objective of resolving the dispute.
6. If all parties to a dispute agree to Alternative Dispute Resolution, a mediator or facilitator, acceptable to all parties, shall be appointed to mediate or facilitate the dispute.
7. The mediator or facilitator shall decide the format under which the dispute shall be mediated or facilitated and shall specify a deadline before which the parties must reach a negotiated decision.
8. Should a negotiated decision be reached, the decision shall be reported to, and approved by Softball New Brunswick Inc. Any actions that are to take place as a result of the decision shall be enacted on the timelines specified by the negotiated decision, pending Softball New Brunswick Inc.'s approval.
9. Should a negotiated decision not be reached by the deadline specified by the mediator or facilitator at the start of the process, or if the parties to the dispute do not agree to Alternative Dispute Resolution, the dispute shall be considered under the appropriate section of the *Discipline and Complaints Policy* or *Appeal Policy*, as applicable.

Final and Binding

10. Any negotiated decision will be binding on the parties. Negotiated decisions may not be appealed.



APPEAL POLICY

Purpose

1. Softball New Brunswick Inc. is committed to providing an environment in which all Participants involved with Softball New Brunswick Inc. are treated with respect and fairness. Softball New Brunswick Inc. provides Participants with this *Appeal Policy* to enable fair, affordable, and expedient appeals of certain decisions made by Softball New Brunswick Inc. Further, some decisions made by the process outlined in Softball New Brunswick Inc.'s *Discipline and Complaints Policy* may be appealed under this Policy.

Scope and Application of this Policy

2. This Policy applies to all Participants. Any Participant who is directly affected by a decision by Softball New Brunswick Inc. shall have the right to appeal that decision provided there are sufficient grounds for the appeal under the 'Grounds for Appeal' section of this Policy.
3. This Policy **will apply** to decisions relating to:
 - a) Eligibility
 - b) Selection
 - c) Conflict of Interest
 - d) Discipline
 - e) Membership
4. This Policy **will not apply** to decisions relating to:
 - a) Employment
 - b) Infractions for doping offenses
 - c) The rules of the sport
 - d) Selection criteria, quotas, policies, and procedures established by entities other than Softball New Brunswick Inc.
 - e) Substance, content and establishment of team selection criteria
 - f) Volunteer/coach appointments and the withdrawal or termination of those appointments
 - g) Budgeting and budget implementation
 - h) Softball New Brunswick Inc.'s operational structure and committee appointments
 - i) Decisions or discipline arising within the business, activities, or events organized by entities other than Softball New Brunswick Inc. (appeals of these decisions shall be dealt with pursuant to the policies of those other entities unless requested and accepted by Softball New Brunswick Inc. at its sole discretion)
 - j) Commercial matters for which another appeals process exists under a contract or applicable law
 - k) Decisions made under this Policy

Timing of Appeal

5. Participants who wish to appeal a decision have seven (7) days from the date on which they received notice of the decision to submit, in writing to Softball New Brunswick Inc., the following:
 - a) Notice of the intention to appeal
 - b) Contact information and status of the appellant
 - c) Name of the respondent and any affected parties, when known to the Appellant
 - d) Date the appellant was advised of the decision being appealed
 - e) A copy of the decision being appealed, or description of decision if written document is not available
 - f) Grounds for the appeal



- g) Detailed reasons for the appeal
 - h) All evidence that supports these grounds
 - i) Requested remedy or remedies
 - j) An administration fee of one hundred dollars (\$100), which will be refunded if the appeal is upheld
6. A Participant who wishes to initiate an appeal beyond the seven (7) day period must provide a written request stating the reasons for an exemption. The decision to allow, or not allow, an appeal outside of the seven (7) day period will be at the sole discretion of the Case Manager and may not be appealed.

Grounds for Appeal

7. A decision cannot be appealed on its merits alone. An appeal may only be heard if there are sufficient grounds for appeal. Sufficient grounds include the Respondent:
- a) Made a decision that it did not have the authority or jurisdiction (as set out in the Respondent's governing documents) to make
 - b) Failed to follow its own procedures (as set out in the Respondent's governing documents)
 - c) Made a decision that was influenced by bias (where bias is defined as a lack of neutrality to such an extent that the decision-maker appears not to have considered other views)
 - d) Failed to consider relevant information or took into account irrelevant information in making the decision
 - e) Made a decision that was grossly unreasonable
8. The Appellant must demonstrate, on a balance of probabilities, that the Respondent has made a procedural error as described in the 'Grounds for Appeal' section of this Policy and that this error had, or may reasonably have had, a material effect on the decision or decision-maker.

Upon receiving the notice of the appeal, the fee, and all other information (outlined in the 'Timing of Appeal' section of this Policy), Softball New Brunswick Inc. and the Appellant may first attempt to resolve the dispute pursuant to Softball New Brunswick Inc.'s *Dispute Resolution Policy*.

9. Appeals resolved by mediation under the *Dispute Resolution Policy* will result in the administration fee being refunded to the Appellant.

Screening of Appeal

10. Should the appeal not be resolved by using the *Dispute Resolution Policy*, Softball New Brunswick Inc. will appoint an independent Appeal Manager (who must not be in a conflict of interest) who has the following responsibilities:
- a) Determine if the appeal falls under the scope of this Policy
 - b) Determine if the appeal was submitted in a timely manner
 - c) Decide whether there are sufficient grounds for the appeal
11. If the appeal is denied on the basis of insufficient grounds, because it was not submitted in a timely manner, or because it did not fall under the scope of this Policy, the Appellant will be notified, in writing, of the reasons for this decision. This decision may not be appealed.
12. If the Appeal Manager is satisfied there are sufficient grounds for an appeal, the Appeal Manager will appoint an Appeals Panel which shall consist of a single Arbitrator, to hear the appeal. In extraordinary circumstances, and at the discretion of the Appeal Manager, a Panel of three persons may be appointed to hear the appeal. In this event, the Appeal Manager will appoint one of the Panel's members to serve as the Chair.



Procedure for Appeal Hearing

13. The Appeal Manager shall notify the Parties that the appeal will be heard. The Appeal Manager shall then decide the format under which the appeal will be heard. This decision is at the sole discretion of the Appeal Manager and may not be appealed.
14. If a Party chooses not to participate in the hearing, the hearing will proceed in any event.
15. The format of the hearing may involve an oral in-person hearing, an oral hearing by telephone or other electronic means, a hearing based on a review of documentary evidence submitted in advance of the hearing, or a combination of these methods. The hearing will be governed by the procedures that the Appeal Manager and the Panel deem appropriate in the circumstances, provided that:
 - a) The hearing will be held within a timeline determined by the Appeal Manager
 - b) The Parties will be given reasonable notice of the day, time and place of the hearing
 - c) Copies of any written documents which the parties wish to have the Panel consider will be provided to all Parties in advance of the hearing
 - d) The Parties may be accompanied by a representative, advisor, or legal counsel at their own expense
 - e) The Panel may request that any other individual participate and give evidence at the hearing
 - f) The Panel may allow as evidence at the hearing any oral evidence and document or thing relevant to the subject matter of the appeal, but may exclude such evidence that is unduly repetitious and shall place such weight on the evidence as it deems appropriate
 - g) If a decision in the appeal may affect another party to the extent that the other party would have recourse to an appeal in their own right under this Policy, that party will become a party to the appeal in question and will be bound by its outcome
 - h) The decision to uphold or reject the appeal will be by a majority vote of Panel members
16. In fulfilling its duties, the Panel may obtain independent advice.

Appeal Decision

17. The Panel shall issue its decision, in writing and with reasons, within fourteen (14) days after the hearing's conclusion. In making its decision, the Panel will have no greater authority than that of the original decision-maker. The Panel may decide to:
 - a) Reject the appeal and confirm the decision being appealed
 - b) Uphold the appeal and refer the matter back to the initial decision-maker for a new decision
 - c) Uphold the appeal and vary the decision
18. The Panel's written decision, with reasons, will be distributed to all Parties, the Appeal Manager, and Softball New Brunswick Inc. In extraordinary circumstances, the Panel may first issue a verbal or summary decision soon after the hearing's conclusion, with the full written decision to be issued thereafter. The decision will be considered a matter of public record unless decided otherwise by the Panel.

Timelines

19. If the circumstances of the appeal are such that adhering to the timelines outlined by this Policy will not allow a timely resolution to the appeal, the Appeal Manager and/or Panel may direct that these timelines be revised.

Confidentiality



20. The appeals process is confidential and involves only the Parties, the Appeal Manager, the Panel, and any independent advisors to the Panel. Once initiated and until a decision is released, none of the Parties will disclose confidential information to any person not involved in the proceedings.

Final and Binding

21. No action or legal proceeding will be commenced against Softball New Brunswick Inc. or Participants in respect of a dispute, unless Softball New Brunswick Inc. has refused or failed to provide or abide by the dispute resolution process and/or appeal process as set out in Softball New Brunswick Inc. 's governing documents.



WHISTLEBLOWER POLICY

Purpose

1. The purpose of this Policy is to allow Workers to have a discreet and safe procedure by which they can disclose incidents of wrongdoing in the workplace without fear of unfair treatment or reprisal.

Application

2. This Policy only applies to Workers who observe or experience incidents of wrongdoing committed by Directors or by other Workers.
3. Incidents of wrongdoing or misconduct observed or experienced by participants, volunteers, spectators, parents of participants, or other individuals not employed or contracted by Softball New Brunswick Inc. can be reported under the terms of Softball New Brunswick Inc.'s *Discipline and Complaints Policy* and/or reported to Softball New Brunswick Inc.'s Board or Executive Director to be handled under the terms of the individual Worker's Employment Agreement or Contractor Agreement, as applicable, and/or any other relevant and applicable Softball New Brunswick Inc. policy.
4. Matters reported under the terms of this Policy may be referred to be heard under Softball New Brunswick Inc.'s *Discipline and Complaints Policy*, at the discretion of the Compliance Officer.

Wrongdoing

5. Wrongdoing can be defined as:
 - a) Violating the law;
 - b) Intentionally or seriously breaching of Softball New Brunswick Inc.'s *Code of Conduct and Ethics*;
 - c) Intentionally or seriously breaching Softball New Brunswick Inc.'s policies for workplace violence and harassment;
 - d) Committing or ignoring risks to the life, health, or safety of a participant, volunteer, Worker, or other individual;
 - e) Directing an individual or Worker to commit a crime, serious breach of a policy of Softball New Brunswick Inc., or other wrongful act; or
 - f) Fraud.

Pledge

6. Softball New Brunswick Inc. pledges not to dismiss, penalize, discipline, or retaliate or discriminate against any Worker who discloses information or submits, in good faith, a report against a Worker under the terms of this Policy.
7. Any individual affiliated with Softball New Brunswick Inc. who breaks this Pledge will be subject to disciplinary action.

Reporting Wrongdoing

8. A Worker who believes that a Director or another Worker has committed an incident of wrongdoing should prepare a report that includes the following:
 - a) Written description of the act or actions that comprise the alleged wrongdoing, including the date and time of the action(s);
 - b) Identities and roles of other individuals or Workers (if any) who may be aware of, affected by, or complicit in, the wrongdoing;



- c) Why the act or action should be considered to be wrongdoing; and
- d) How the wrongdoing affects the Worker submitting the report (if applicable).

Authority

9. Softball New Brunswick Inc. has appointed the following Compliance Officer to receive reports made under this Policy:

HILLARY PINEAU
EXECUTIVEDIRECTOR@SOFTBALLNB.CA

10. After receiving the report, the Compliance Officer has the responsibility to:

- a) Assure the Worker of Softball New Brunswick Inc.'s Pledge
- b) Connect the Worker to the Alternate Liaison if the individual feels that he or she cannot act in an unbiased or discrete manner due to the individual's role with Softball New Brunswick Inc. and/or the content of the report
- c) Determine if the report is frivolous, vexatious, or not submitted in good faith (e.g., the submission of the report is motivated by personal interests and/or the content of the report is obviously false or malicious)
- d) Determine if Softball New Brunswick Inc.'s *Whistleblower Policy* applies or if the matter should be handled under Softball New Brunswick Inc.'s *Discipline and Complaints Policy*
- e) Determine if the local police service be contacted
- f) Determine if mediation or alternate dispute resolution can be used to resolve the issue
- g) Determine if Softball New Brunswick Inc.'s Chairperson and/or Executive Director should or can be notified of the report
- h) Begin an investigation

Alternate Liaison

11. If the Worker feels that the Compliance Officer is unable to act in an unbiased or discrete manner due to the individual's role with Softball New Brunswick Inc. and/or the content of the report, the Worker should contact the following individual who will act as an independent liaison between the Worker and the Compliance Officer:

INSERT NAME
INSERT ORGANIZATION/COMPANY
INSERT EMAIL ADDRESS

12. The Alternate Liaison will not disclose the Worker's identity to the Compliance Officer or to anyone affiliated with Softball New Brunswick Inc. without the Worker's consent.

13. A Worker who is unsure if he or she should submit a report, or who does not want to have his or her identity known, may contact the Alternate Liaison for informal advice about the process.

Investigation

14. If the Compliance Officer determines that an investigation should be launched, the Compliance Officer may decide to contract an external investigator. In such cases, Softball New Brunswick Inc.'s Executive Director and/or President may be notified that an investigation conducted by an external investigator is necessary



without the nature of the investigation, content of the report, or identity of the Worker who submitted the report being disclosed. Softball New Brunswick Inc.'s Executive Director and/or President may not unreasonably refuse the decision to contract an external investigator

15. An investigation launched by the Compliance Officer or by an external investigator should generally take the following form:
 - a) Follow-up interview with the Worker who submitted the report
 - b) Identification of Workers, participants, volunteers or other individuals that may have been affected by the wrongdoing
 - c) Interviews with such-affected individuals
 - d) Interview with the Director(s) or Worker(s) against whom the report was submitted
 - e) Interview with the supervisor(s) of the Director(s) or Worker(s) against whom the report was submitted
16. In all stages of the investigation, the investigator will take every precaution to protect the identity of the Worker who submitted the report and/or the specific nature of the report itself. However, Softball New Brunswick Inc. recognizes that there are some instances where the nature of the report and/or the identity of the Worker who submitted the report will or may be inadvertently deduced by individuals participating in the investigation.
17. The investigator will prepare an Investigator's Report – omitting names whenever possible and striving to ensure confidentiality – that will be submitted to Softball New Brunswick Inc.'s President and/or Executive Director for review and action.

Decision

18. Within fourteen (14) days after receiving the Investigator's Report, Softball New Brunswick Inc.'s President and/or Executive Director will take corrective action, as required. Corrective action may include, but is not limited to including:
 - a) Enacting and/or enforcing policies and procedures aimed at eliminating the wrongdoing or further opportunities for wrongdoing;
 - b) Revision of job descriptions; or
 - c) Discipline, suspension, termination, or other action as permitted by Softball New Brunswick Inc.'s Bylaws, provincial employment legislation, any relevant and applicable Softball New Brunswick Inc. policy, and/or the Worker's Employment Agreement or Contractor Agreement.
19. The corrective action, if any, will be communicated to the investigator who will then inform the Worker who submitted the report.
20. Decisions made under the terms of this Policy may be appealed under the terms of Softball New Brunswick Inc.'s *Appeal Policy* provided that:
 - a) If the Worker who submitted the initial report is appealing the decision, the Worker understands that his or her identity must be revealed if he or she submits an appeal, and
 - b) If the Director or Worker against whom the initial report was submitted is appealing the decision, the Worker or Director understands that the identity of the Worker who submitted the report will not be revealed and that Softball New Brunswick Inc. will act as the Respondent

Confidentiality



21. Confidentiality at all stages of the procedures outlined in this Policy – from the initial report to the final decision – is assured for all individuals (the Worker, the Worker(s) against whom the report is submitted, and the individuals interviewed during the investigation). An individual who intentionally breaches the confidentiality clause of this Policy will be subject to disciplinary action.



EVENT DISCIPLINE PROCEDURE

**** This Event Discipline Procedure does not supersede or replace Softball New Brunswick Inc.'s Discipline and Complaints Policy****

Purpose

1. Softball New Brunswick Inc. is committed to providing a competition environment in which all Participants are treated with respect. This Procedure outlines how alleged misconduct during an Event will be handled.

Scope and Application of this Policy

2. This Procedure will be applied to all Softball New Brunswick Inc.-sanctioned and operated Events. Changes to this Procedure must also be outlined in the event Competition Guide, when and if applicable.
3. If the Event is being sanctioned by an organization other than Softball New Brunswick Inc., the Event Discipline Procedure of the sanctioning organization will replace this procedure. Incidents involving Participants connected with Softball New Brunswick Inc. (such as athletes, coaches, members, and Directors and Officers) must still be reported to Softball New Brunswick Inc. to be addressed under Softball New Brunswick Inc.'s *Discipline and Complaints Policy*, if necessary.
4. This Procedure does not replace or supersede Softball New Brunswick Inc.'s *Discipline and Complaints Policy*. Instead, this Procedure works in concert with the *Discipline and Complaints Policy* by outlining, for a designated person with authority at an event sanctioned and operated by Softball New Brunswick Inc., the procedure for taking immediate, informal, or corrective action in the event of a possible violation of Softball New Brunswick Inc.'s *Code of Conduct and Ethics*.

Misconduct During Events

5. Incidents that violate or potentially violate Softball New Brunswick Inc.'s *Code of Conduct and Ethics*, which can occur during a competition, away from the area of competition, or between parties connected to the Event, shall be reported to the Event Discipline Committee.
6. The Discipline Committee will consist of the supervisor, the Umpire in Chief (UIC) and a third person appointed by the supervisor. The Discipline Committee will make rulings on any incidents that occur during the Event. Incident Report Forms must be completed by all parties. These forms will be available in the umpires' change rooms during the tournament or can be obtained from the supervisor.
7. All incidents must be reported even if no further action is required. Provincial/Territorial Associations wish to be informed of all incidents involving its teams at Events. Incident reporting may be for both on and off field incidents. Please see the *Discipline and Complaints Policy* for more information.
8. In all matters of Event discipline, the supervisor shall have final authority.

Reporting Process

9. An Incident Report must be completed by the umpire(s) or any affected Participant(s).
10. The Incident Report must be given to the UIC, who shall ensure that it is complete. If the report is incomplete, the UIC will gather the missing information.
11. The UIC must provide the complete report to the supervisor.



12. The supervisor must ensure that all relevant information is contained in the Incident Report, including the full names of any Participant involved, the full names of witnesses and their contact information (phone number, email address), and a detailed description of the incident from both parties (i.e. a written account of the incident from the umpire(s) and the Participant(s) in question).
13. The supervisor must ensure that all parties have written a description of the incident.
14. The supervisor must convene a meeting of the Discipline Committee within 24 hours of the incident, or sooner if warranted by the circumstances. If it is deemed necessary, additional information shall be gathered (such as additional witnesses and their statements) and provided to the Discipline Committee. The supervisor will be the chairperson of this meeting.
15. The committee will interview any relevant Participant involved in the incident and ask questions to clarify the reports submitted and allow the parties to add information to the report previously submitted.
16. All relevant parties (as determined by the supervisor) involved in the incident will be in attendance at this meeting. Each person will be allowed to give a ten (10) minute explanation of the events. Questions will be directed to any witnesses present at the incident by the Discipline Committee. After each person has spoken, the other party is allowed a 5-minute rebuttal. The supervisor has the right to modify this agenda as the situation dictates.
17. Upon hearing all of the evidence, the Discipline Committee will make a decision regarding whether a breach of any Softball New Brunswick Inc. policy has occurred and, if so, impose the appropriate sanction. The Discipline Committee will provide a written decision to any Participant involved in the incident, as well as to Softball New Brunswick Inc., as soon as reasonably possible.
18. If warranted by the circumstances, the Discipline Committee may render an oral decision or a summary written decision, with a full reasoned decision to follow.
19. For the purpose of taking disciplinary action during the Event, the Discipline Committee will determine the appropriate action to be taken regarding the infraction(s) in accordance with Softball New Brunswick Inc.'s Discipline and Complaints Policy.

Authority

20. The Discipline Committee does not have the authority to determine a suspension that exceeds the duration of the Event. A full written report of the incident shall be submitted to Softball New Brunswick Inc. following the conclusion of the Event. Further discipline may then be applied in accordance with Softball New Brunswick Inc.'s *Discipline and Complaints Policy* if necessary.
21. Decisions made in the scope of this Procedure may not be appealed.
22. This Procedure does not prohibit other Participants from reporting the same incident to Softball New Brunswick Inc. to be addressed as a formal complaint pursuant to Softball New Brunswick Inc.'s *Discipline and Complaints Policy*.
23. Softball New Brunswick Inc. shall record and track all reported incidents.



SOCIAL MEDIA POLICY

Preamble

1. Softball New Brunswick Inc. is aware that Participant interaction and communication occurs frequently on social media. Softball New Brunswick Inc. cautions Participants that any conduct falling short of the standard of behaviour required by Softball New Brunswick Inc.'s *Code of Conduct and Ethics* will be subject to the disciplinary sanctions identified within Softball New Brunswick Inc.'s *Discipline and Complaints Policy*.

Application of this Policy

2. This Policy applies to all Participants.

Conduct and Behaviour

3. In accordance with Softball New Brunswick Inc.'s *Discipline and Complaints Policy* and *Code of Conduct and Ethics*, the following social media conduct may be considered minor or major infractions at the discretion of the Internal Discipline Chair or Case Manager:
 - a) Posting a disrespectful, hateful, harmful, disparaging, insulting, or otherwise negative comment on a social medium that is directed at a Participant, at Softball New Brunswick Inc., or at other individuals connected with Softball New Brunswick Inc.
 - b) Posting a picture, altered picture, or video on a social medium that is harmful, disrespectful, insulting, or otherwise offensive, and that is directed at a Participant, at Softball New Brunswick Inc., or at other individuals connected with Softball New Brunswick Inc.
 - c) Creating or contributing to a Facebook group, webpage, Instagram account, Twitter feed, blog, or online forum devoted solely or in part to promoting negative or disparaging remarks or commentary about Softball New Brunswick Inc., its stakeholders, or its reputation
 - d) Inappropriate personal or sexual relationships between Participants who have a Power Imbalance in their interactions, such as between athletes and coaches, Directors and staff, officials and athletes, etc.
 - e) Any instance of cyber-bullying or cyber-harassment between one Participant and another Participant (including a teammate, coach, opponent, volunteer, or official), where incidents of cyber-bullying and cyber-harassment can include but are not limited to the following conduct on any social medium, via text-message, or via email: regular insults, negative comments, vexatious behaviour, pranks or jokes, threats, posing as another person, spreading rumours or lies, or other harmful behaviour.
4. All conduct and behaviour occurring on social media may be subject to Softball New Brunswick Inc.'s *Discipline and Complaints Policy* at the discretion of the Internal Discipline Chair or Case Manager.

Participants Responsibilities

5. Participants acknowledge that their social media activity may be viewed by anyone, including Softball New Brunswick Inc.
6. If Softball New Brunswick Inc. unofficially engages with a Participant in social media (such as by retweeting a tweet or sharing a photo on Facebook) the Participant may, at any time, ask Softball New Brunswick Inc. to cease this engagement.
7. When using social media, a Participant must model appropriate behaviour befitting the Participant's role and status in connection with Softball New Brunswick Inc.



8. Removing content from social media after it has been posted (either publicly or privately) does not excuse the Participant from being subject to Softball New Brunswick Inc.'s *Discipline and Complaints Policy*.
9. An individual who believes that a Participant's social media activity is inappropriate or may violate Softball New Brunswick Inc.'s policies and procedures should report the matter to Softball New Brunswick Inc. in the manner outlined by Softball New Brunswick Inc.'s *Discipline and Complaints Policy*.



SOFTBALL NEW BRUNSWICK INC. ELECTRONIC COMMUNICATION POLICY

Preamble

1. Communication occurs through both face-to-face interactions and electronic interactions. Electronic communication can happen in a social medium (such as Facebook, Instagram, and Snapchat) and in a non-social electronic medium (such as texting, virtual meeting platforms and email).
2. SOFTBALL NEW BRUNSWICK INC. recognizes that communication between all Participants should be guided by principles that ensure the safety of the Participants and that maintain and strengthen effective relationships.
3. SOFTBALL NEW BRUNSWICK INC. further recognizes that minor athletes, who are Vulnerable Participants, prefer in many cases to communicate through electronic interaction. SOFTBALL NEW BRUNSWICK INC. strives to ensure that athletes are protected during electronic interactions with Persons in Authority and that they are not placed in a vulnerable situation.

Definitions

4. Terms in this Policy are defined as follows:
 - a) **Electronic Communication Media** – Communication media that is primarily for connecting with other users without a content-sharing or social networking purpose. Electronic communication media includes email, texting (SMS), Facebook messenger, video sessions, WhatsApp, virtual meeting platforms, and other similar applications.
 - b) **Interpersonal Communication** – Communication that occurs between two or more Participants within a communication medium.
 - c) **Participants** – Refers to all categories of individual members and/or registrants defined in the By-laws of SOFTBALL NEW BRUNSWICK INC. as well as all people engaged in activities with, SOFTBALL NEW BRUNSWICK INC. including, but not limited to Athletes, coaches, instructors, officials, volunteers, managers, administrators, committee members, and Directors and Officers. Participants are subject to the policies of SOFTBALL NEW BRUNSWICK INC..
 - d) **Person in Authority** – A Participant who holds a position of authority within SOFTBALL NEW BRUNSWICK INC. including, but not limited to, coaches, managers, support personnel, supervisors, and Directors. There is typically a Power Imbalance between Persons in Authority and other Participants.
 - e) **Power Imbalance** – A Power Imbalance may exist where, based on the totality of the circumstances, a Participant has a duty of care or supervisory, evaluative, or other authority over another Participant. A Power Imbalance may also exist between an athlete and other adults who are Persons in Authority. Maltreatment occurs when this power is misused.
 - f) **Public Communication** – Communication that is or was posted publicly, such as on a Participant’s social media platform.
 - g) **Responsible Coaching Movement** – A call to action for sport organizations, parents, and coaches to enact responsible coaching across Canada – on and off the field (<https://coach.ca/responsible-coaching-movement>)
 - h) **Social Media** – Communication media that permits users to create or generate content, share that content, and network with other users. Social media includes YouTube, Facebook, Instagram, LinkedIn, Tumblr, TikTok, Snapchat, Twitter, and other similar websites and applications.
 - i) **Vulnerable Participants** – Includes children/youth (minors) and vulnerable adults (people who, because of age, disability, or other circumstance, are in a position of dependence on others or are otherwise at a greater risk than the general population of being harmed by people in positions of trust or authority).



Context

5. The type and nature of Interpersonal Communication depends on the context in which the communication occurs. Interpersonal Communication may change when different stakeholders are involved and, in the sport sector, may depend on the competition stream (e.g., community sport or high-performance sport). For example, expectations surrounding adult-adult communication are different than adult-teen communication (which carries the most risk of maltreatment) and are also different than adult-child communication (which is almost always interceded by parents/guardians).
6. Further, a primary goal of the coach-athlete relationship in the high-performance stream is to create a positive and healthy training and competition environment. Whereas the main goal of the coach-athlete relationship in the community sport stream is often administrative or casual – to ensure the athlete arrives to the competition on time and has fun.

Principles

7. The following principles reflect SOFTBALL NEW BRUNSWICK INC.'s values and guide this Policy:
 - a) SOFTBALL NEW BRUNSWICK INC. is committed to the Responsible Coaching Movement and to making sport safer for everyone, particularly Vulnerable Participants.
 - b) Conduct and behaviour that occurs in Electronic Communication Media and Social Media – both Public Communication and Interpersonal Communication – is subject to the *Code of Conduct and Ethics* and *Discipline and Complaints Policy*.
 - c) Persons in Authority must use Electronic Communication and Social Media that are appropriate for the context in which the communication occurs.
 - d) Regular communication is an important requirement for nourishing effective and healthy relationships.
 - e) An open and observable environment facilitates healthy exchanges among the coach, athlete, and parent/guardian triangle which is necessary for communication with Vulnerable Participants.
8. The table below has been developed to guide Persons in Authority in their interactions with athletes of various ages in two separate coaching contexts – community sport and competition (high performance). The table assesses the vulnerability of the athlete due to their age, the frequency of contact needed with the athlete due to their context, and their risk of maltreatment. The final column of the table determines whether (and how) the Person in Authority should be communicating with their athletes on Electronic Communication (“ECM”) and/or Social Media (“SM”).
9. In the table below, the ‘Community Sport’ stream is for Participants who are participating in sport for their personal enjoyment whereas the ‘Competition (High Performance)’ stream is for Participants who want to develop their competitive abilities. The streams are described further by the Coaching Association of Canada (<https://coach.ca/nccp-streams-and-contexts>). It is expected that the contact needed between Persons in Authority and athletes in the Competition stream would be more frequent than in the Community Sport stream because there is more information to convey to further the athlete’s development and a closer relationship between athlete and coach would be beneficial. It is also expected that athletes who are 12 years old or younger will have less direct communication with a Person in Authority because their parent/guardian will be more involved in their athletic experience – regardless of stream – which reduces the risk of maltreatment. Maltreatment includes physical, psychological, and sexual maltreatment, as well as other types of misconduct such as neglect, grooming, retaliation, and other behaviours that are described in the *Code of Conduct and Ethics*.



AGE OF ATHLETE	COMMUNITY SPORT STREAM			
	<u>Vulnerability Due to Age</u>	<u>Frequency of Contact Needed</u>	<u>Risk of Maltreatment</u>	<u>Communicate on ECM or SM?</u>
Athletes 12<	High	Low	Low	No – with few exceptions (Level 1)
Athletes 13-18	Moderate	Low – Moderate	High	No – with few exceptions (Level 1)
Athletes 19+	Low	Moderate	Moderate	Yes – with few conditions (Level 4)

AGE OF ATHLETE	COMPETITION STREAM (HIGH PERFORMANCE)			
	<u>Vulnerability Due to Age</u>	<u>Frequency of Contact Needed</u>	<u>Risk of Maltreatment</u>	<u>Communicate on ECM or SM?</u>
Athletes 12<	High	Moderate	Low - Moderate	No – with few exceptions (Level 1)
Athletes 13-18	Moderate	Moderate - High	High	Yes – with many conditions (Level 2)
Athletes 19+	Low	High	Moderate	Yes – with some conditions (Level 3)

Guidelines

10. The following guidelines (**Appendix A**) have been developed:

- a) Ideal Practices – Ideal (best) practices for Persons in Authority when they communicate with athletes of different ages and in different sport contexts.
- b) Guide for Persons in Authority – Specific tips for Persons in Authority (primarily coaches) to assist them with their communication in Electronic Communication and Social Media.
- c) Guide for Athletes – Specific tips for athletes to assist them with their communication in Electronic Communication and Social Media.
- d) Guide for Parents – Specific tips for parents/guardians to monitor, participate in, and/or be aware of the communication between Persons in Authority and their children.

Implementation Plan

11. A sample implementation plan (**Appendix B**) has been developed to assist SOFTBALL NEW BRUNSWICK INC. and its coaches and teams with applying the guidelines described in this Policy.

General

12. An individual who believes that a Participant’s Electronic Communication and/or Social Media activity is inappropriate or may violate SOFTBALL NEW BRUNSWICK INC.’s policies and procedures should report the matter to SOFTBALL NEW BRUNSWICK INC. in the manner outlined in the *Discipline and Complaints Policy*.

13. Removing content from Social Media after it has been posted (either publicly or privately) does not excuse the Participant from being subject to the *Discipline and Complaints Policy*.